



GERNER IV

Efficiency analyses for network regulation:

Efficiency Analyses GAS

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BONN

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Team

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Outline

Task

Methods

Process

Average model specification

Frontier model specification

Best-of models

Second stage analysis

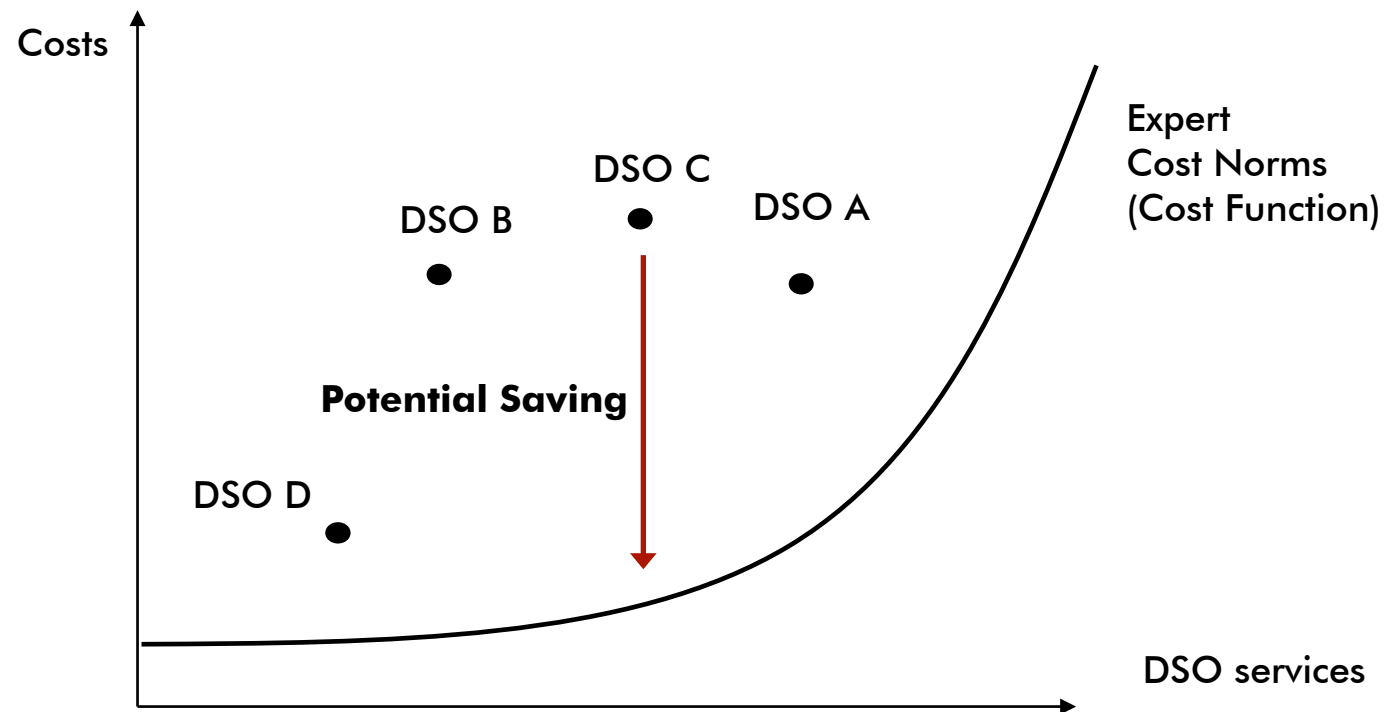
Conclusions



Task



Regulator's Ideal World





Real Evaluations

Real evaluations complicated by

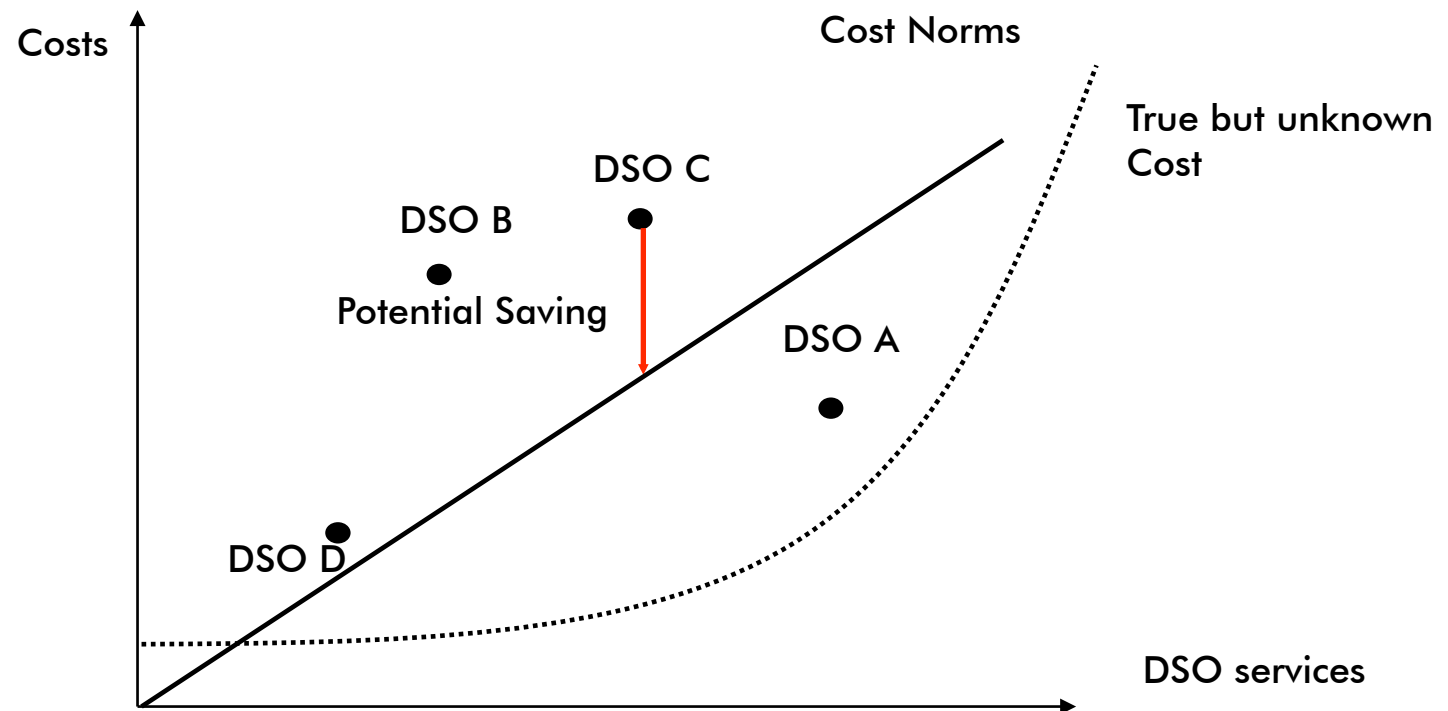
- Unknown true underlying cost function
- Multiple inputs (=cost types) and outputs (=grid elements)
- Different environments

Solutions

- Empirical cost norms /relative performance eval.
- Aggregations
- Sensitivity and robustness analyses

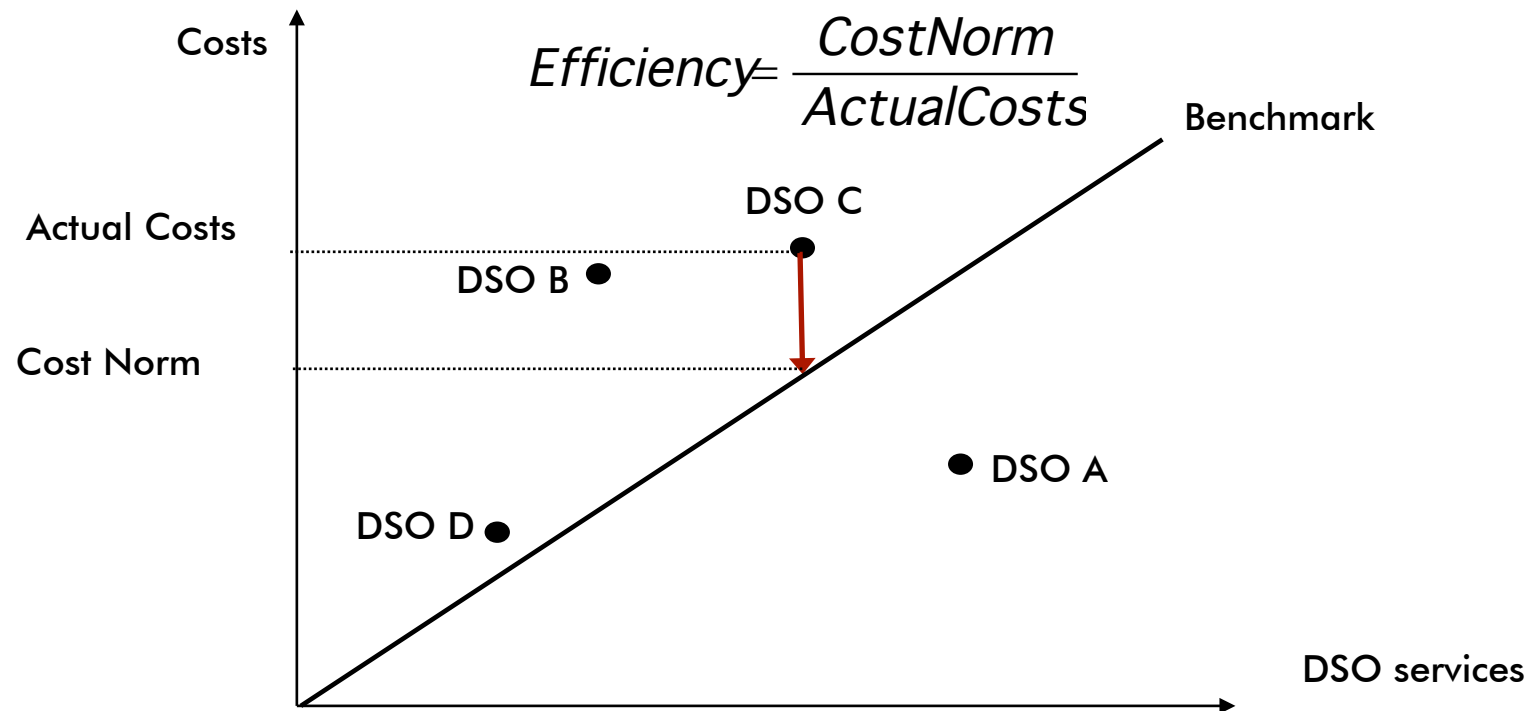


Modelled cost norms





Efficiency



Efficiency = 0.7 suggests: potentially save 30% of present costs



Ordinance ARegV

Find model to determine

- Efficient costs

Certain cost drivers mandatory

- Connections
- Service area
- Pipeline length
- Annual Peakload

Scientific methods

- State of the art in DEA and SFA methods

Specific outlier detection rules

- Two elimination principles in DEA context

Cautious combination

- Best-of-four-models and $\geq 60\%$



Best of four (five) approach

Ordinance

- Best of DEA-NDRS and SFA
- Best of Totex (B) and Standardized Totex (S)
- Minimal efficiency = 0.6

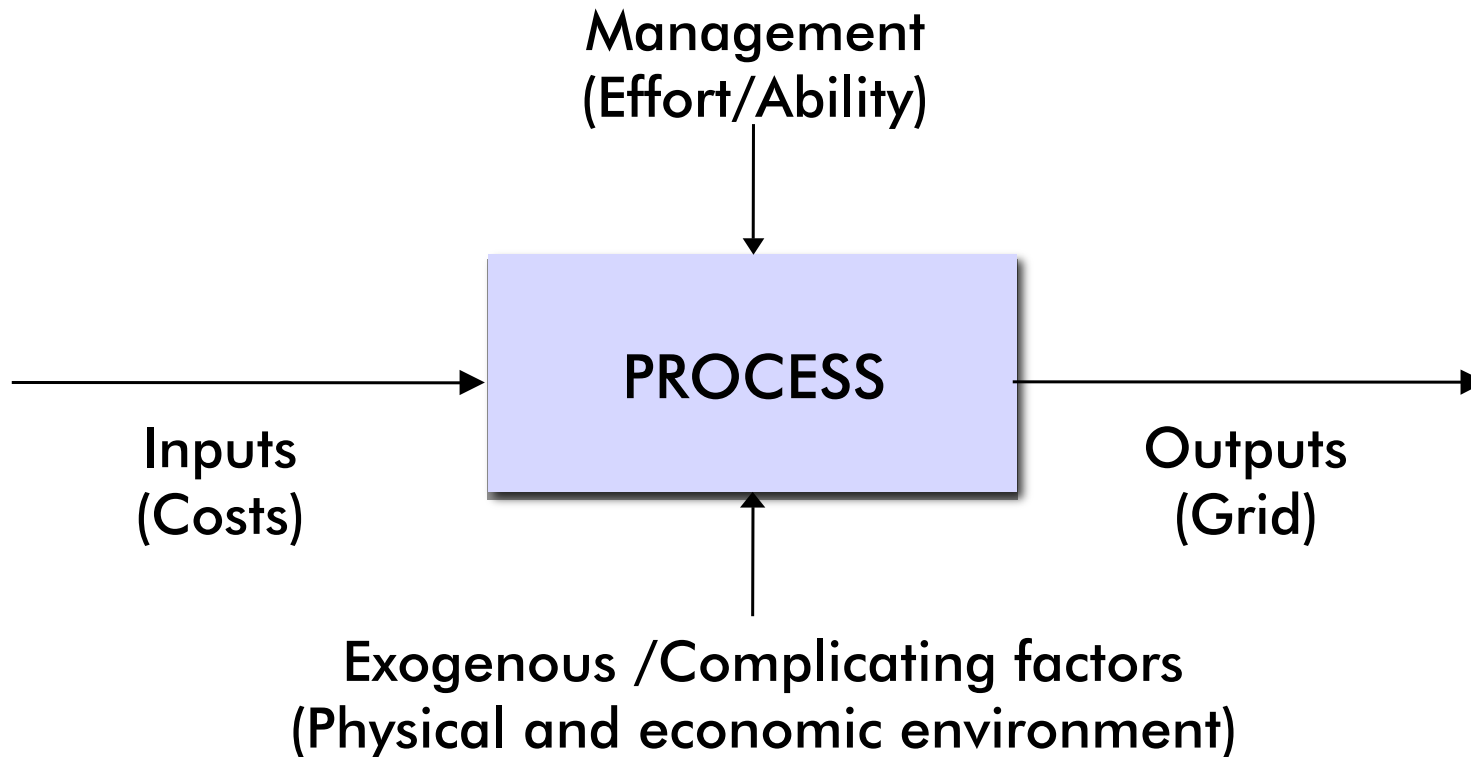
$\text{Max}[\text{Edea}(\text{B}), \text{Edea}(\text{S}), \text{Esfa}(\text{B}), \text{Esfa}(\text{S}), 0.6]$



Methods

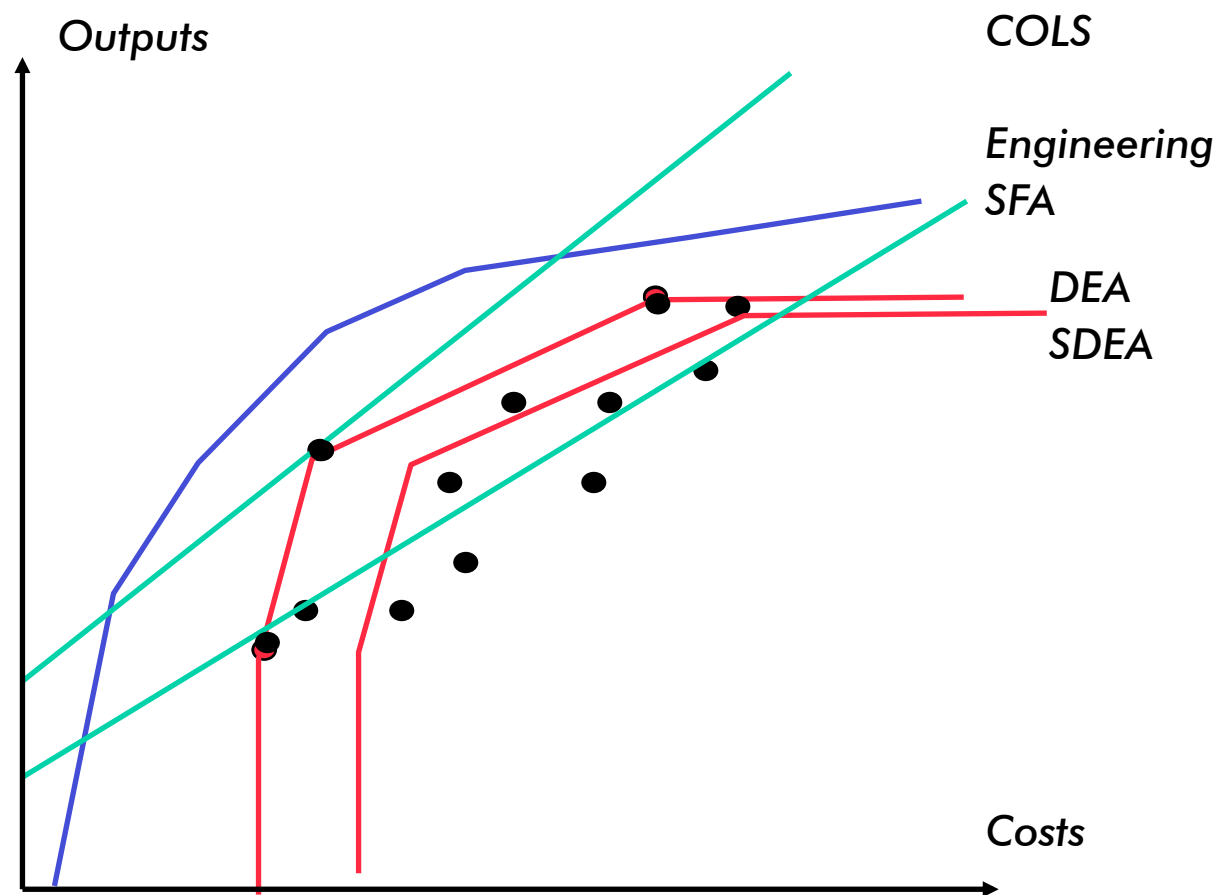


Benchmarking system model





Empirical models





Model taxonomy

	<i>Deterministic</i>	<i>Stochastic</i>
<i>Parametric</i>	Corrected Ordinary Least Square (COLS) Greene(1997), Lovell(1993), Aigner and Chu(1968)	Stochastic Frontier Analysis (SFA) Aigner, Lovel and Schmidt (1977), Batesee and Coelli (1992), Coelli, Rao and Batesee (1998)
<i>Non-Parametric</i>	Data Envelopment Analysis (DEA) Charnes, Cooper and Rhodes(1978), Deprins, Simar and Tulkens(1984)	Stochastic Data Envelopment Analysis (SDEA) Land, Lovell and Thore(1993), Petersen and Olsen(19xx), Weyman-Jones(2001)



Data Envelopment Analysis DEA

NUMEROUS STUDIES

Charnes, Cooper and Rhodes (1978)
1340 studies (-1999?)

PUBLIC SECTOR

Gas, water, heat, roads, police, firefighters, schools,
universities, hospitals, courts, ...

PRIVATE SECTOR

Banks, insurance, mail, railroads, industries, farms,
service providers, consultancy firms, sports...



DEA Basic Principle

MINIMAL EXTRAPOLATION PRINCIPLE:

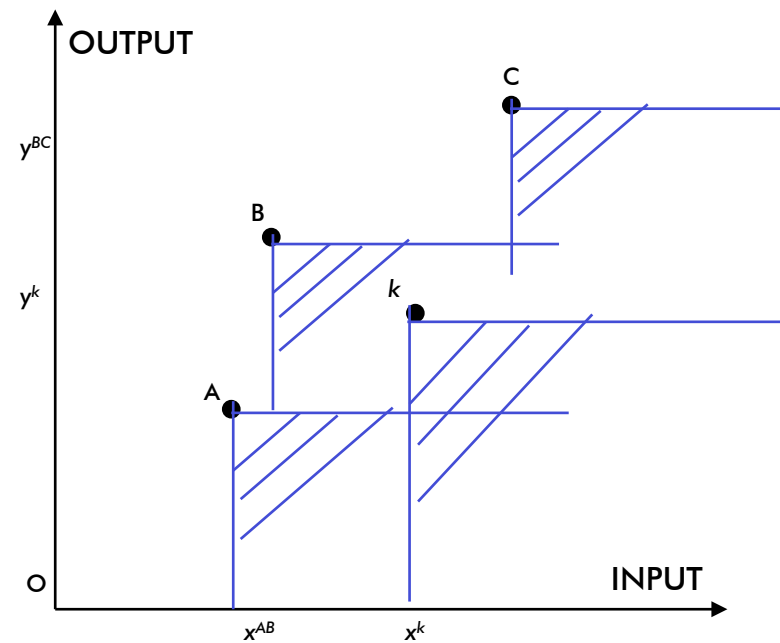
T^* is smallest subset of that contains data and satisfy certain regularity assumptions

Leads to

- Inner approximation
- Cautious evaluations
- Conservative estimates of improvement potentials

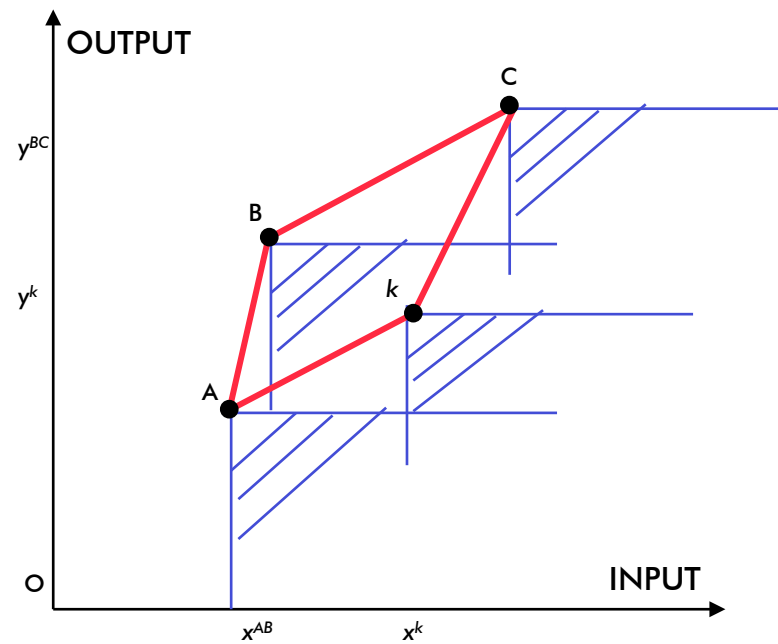


Strong Disposability



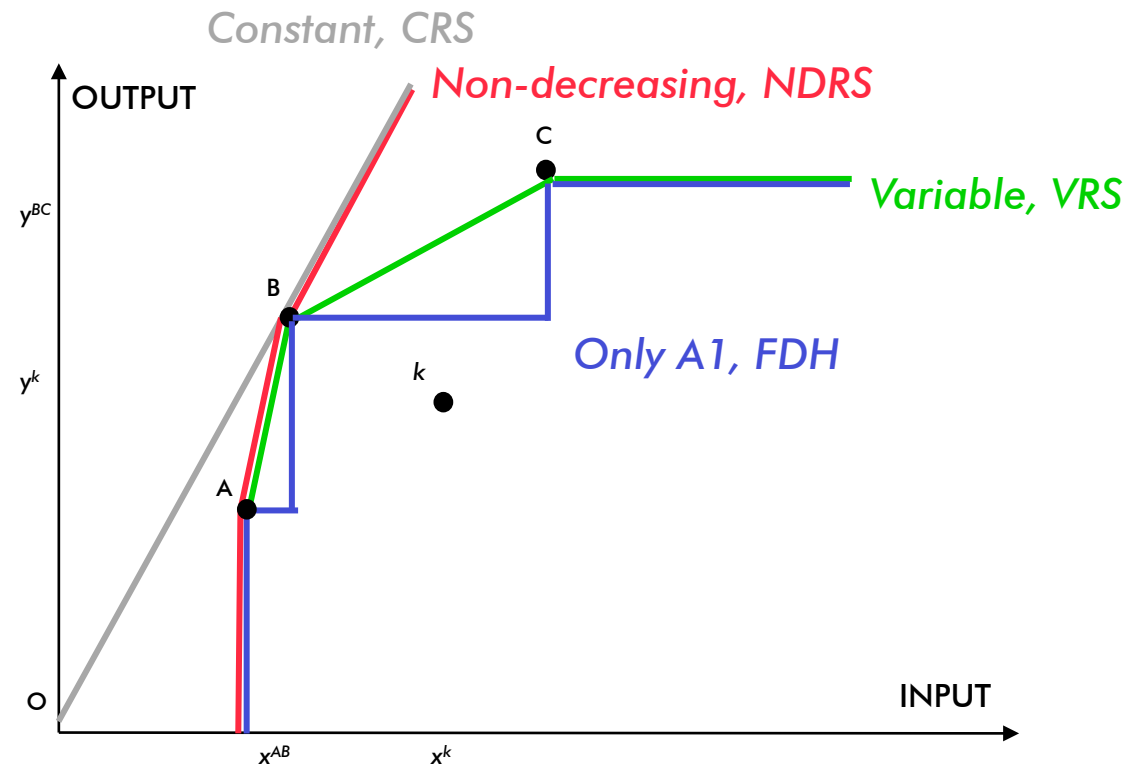


Convexity





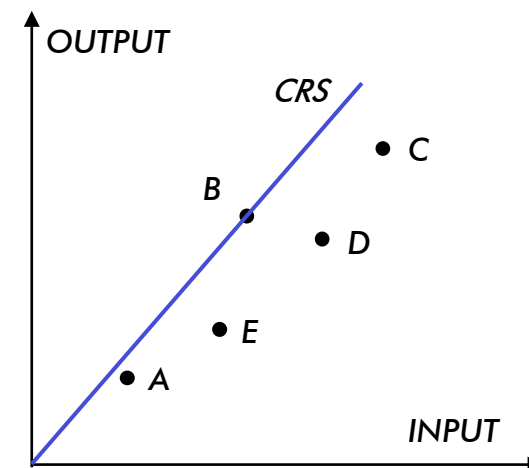
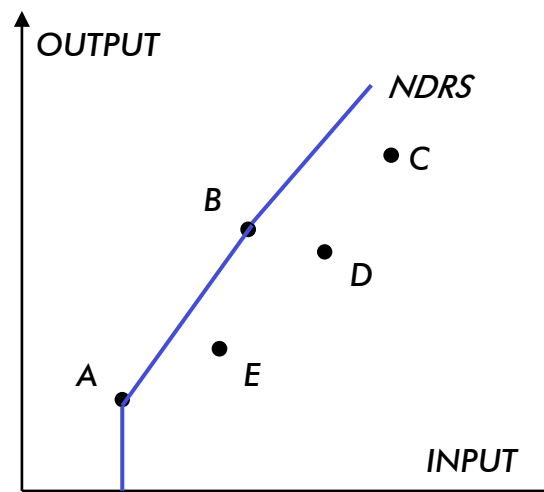
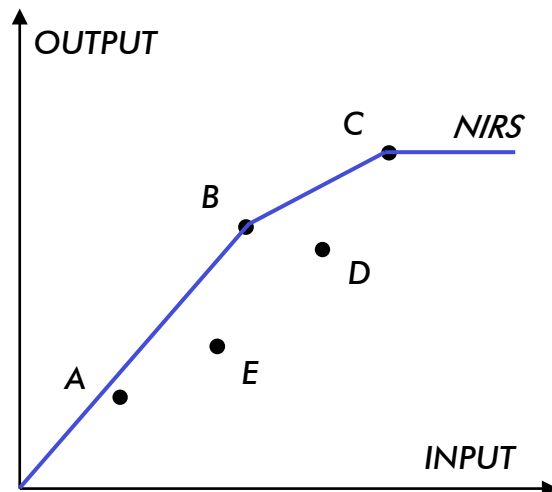
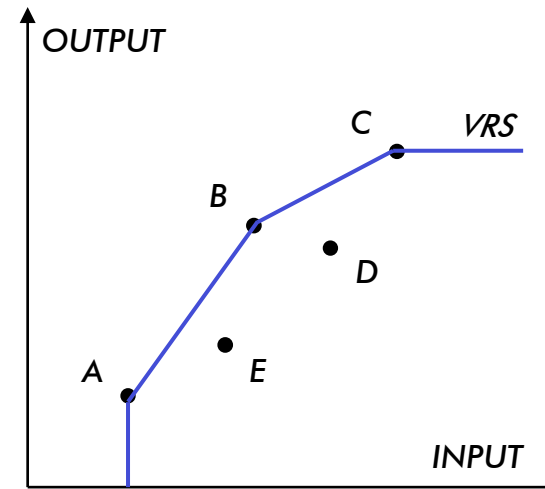
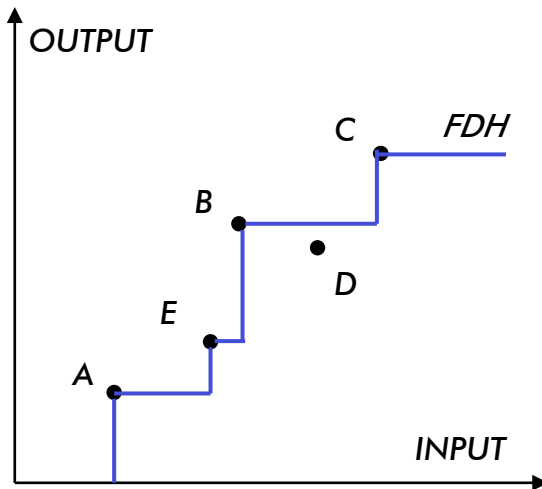
Economies of scale



r returns to scale
 $r = \{fdh, crs, vrs, ndrs\}$



Classical DEA models





Pros and Cons of DEA

PROS

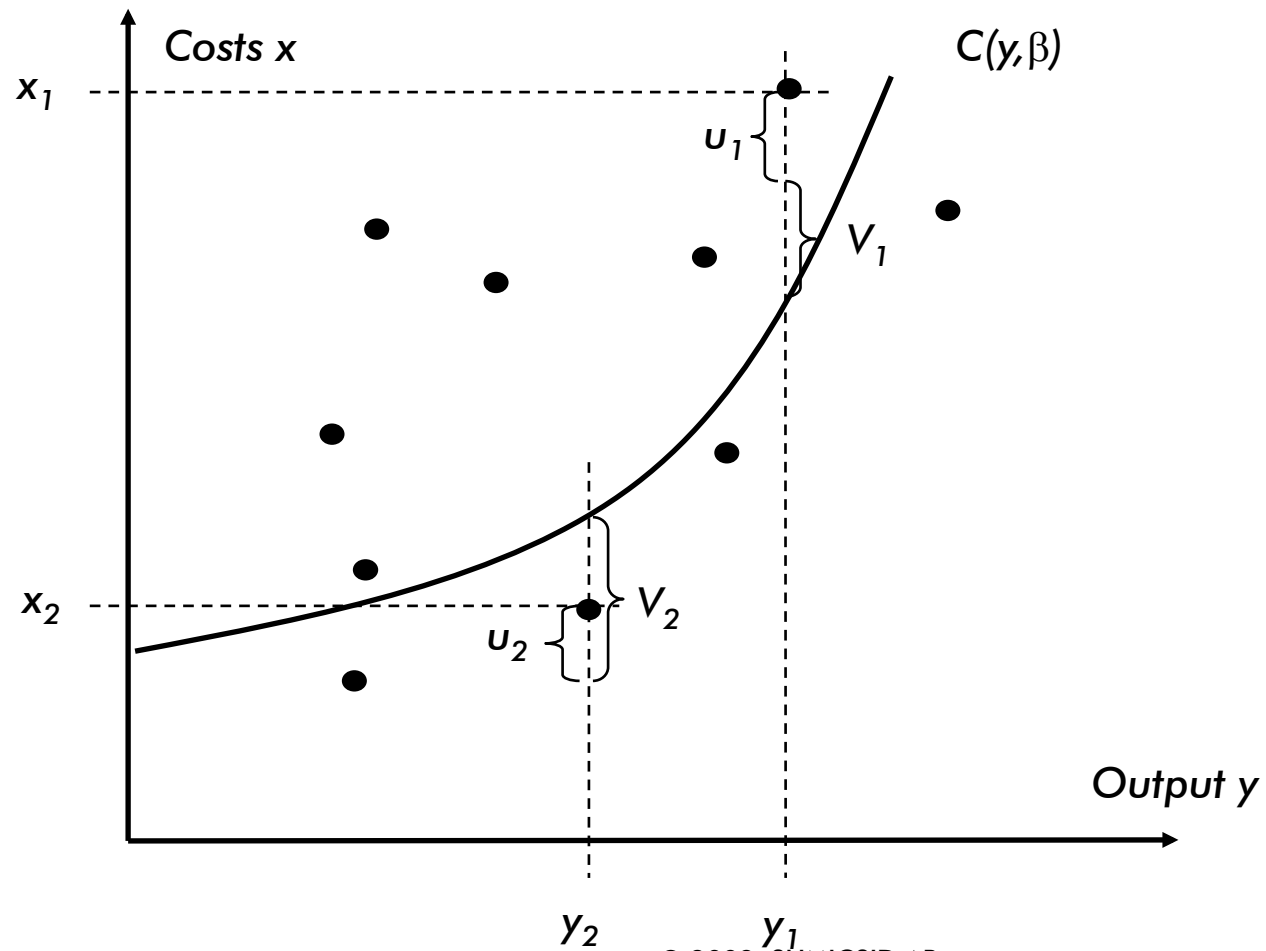
- Requires no or little price or priority information
- Requires no or little technological information
- Makes weak a priori assumptions
- Handles multiple inputs and multiple outputs
- Provides real peers
- Identifies best practice
- Cautious or conservative evaluations (minima extrapolation)
- Supports learning, planning, motivation

CONS

- Weaker theory of significance testing (sensitivity, resampling, bootstrapping, asymp theory)



SFA cost function





Basic idea of SFA

Aigner, Lovell and Smith(1977), Meuser and Van den Broeck(1977)

Specification e.g.

$$x_i = \beta_0 + \beta_1 y_{i1} + \beta_2 y_{i2} + \dots + \beta_n y_{in} + v_i + u_i$$

where

v_i is normal $N(0, \sigma_v^2)$

u_i is truncated normal $N_+(\mu, \sigma_u^2)$

$$\sigma^2 = \sigma_v^2 + \sigma_u^2 \quad \text{and} \quad \gamma = \sigma_u^2 / \sigma^2$$

Estimation

– Maximum likelihood estimation



How does it work ?

MLE

- Find the parameter values (beta's and variances) to maximize the likelihood of observing what we observed.

How can we split up deviations in two ?

- Due to asymmetry in distribution of sum of u and v

Pros

- Nice idea: Separate noise and inefficiency
- MLE is consistent ($|\text{Estimate} - \text{True}| \rightarrow 0$)
- MLE is asymptotic efficient (Smallest variance)
- Testing etc

Drawbacks

- How to find functional form
- How to justify distribution for inefficiency a priori



Present solutions

Functional form

- Use flexible forms
- Here: Loglinear, Normed linear crs, and Normed linear vrs give almost identical results

Distribution of inefficiency

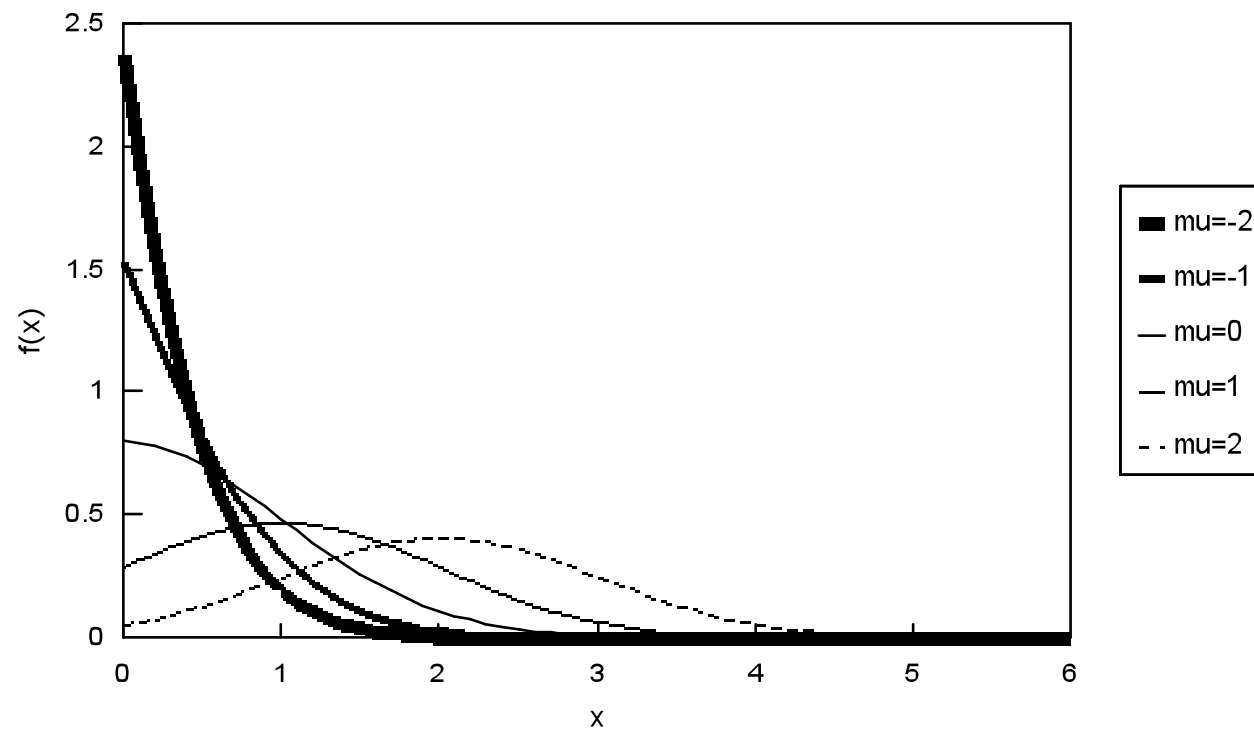
- Truncated normal is very flexible



Different normal distributions

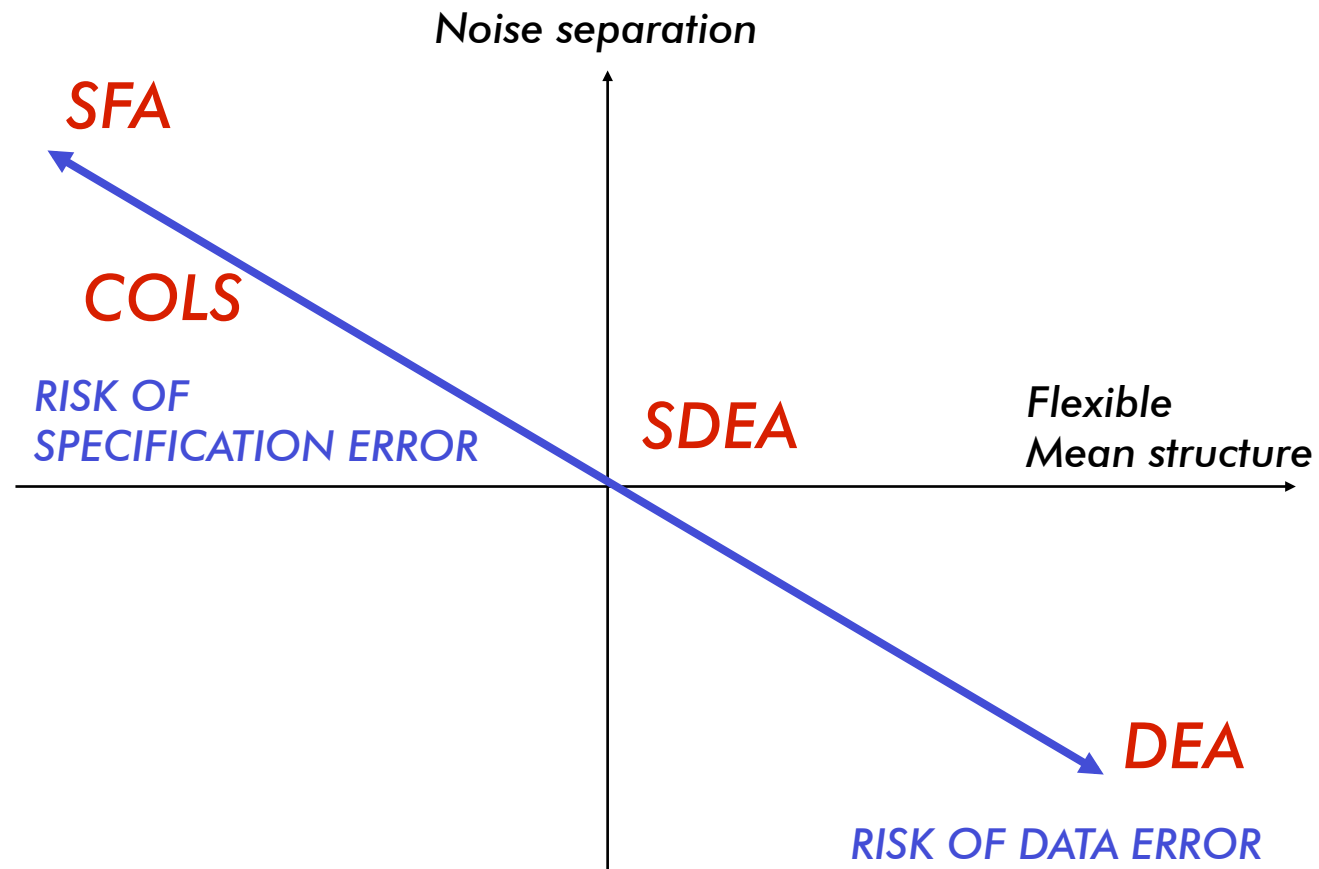
Truncated normal in error component model

$$u_i \sim N_+(\mu, \sigma^2)$$





Tradeoffs





Interpretation of the residual

Statistical model

data = *Model* + *residual*

data = *OLS norm* + *noise*

data = *DEA norm* + *inefficiency*

data = *SFA norm* + *inefficiency* + *noise*



Process



Many elements

Choice of variable standardization

- Accounting standards, cost-allocations, in/out of scope, assets definitions, operating standards etc etc
- Guides, DSO specifics etc

Choice of variable aggregation

- Interest rate, inflation etc
- Expert information, economic theory, index theory etc

Data cleaning and validation

- Ratios etc
- Outlier detection using Cook distance etc, C(X) models etc

Choice of model (variables, parameters, cost-drivers)

- Inputs, outputs, exogenous variables
Functional form
- Statistical, conceptual reasoning

Model validation

- Second stage analyses



Remaining steps

Outlier detection

- Data cleaning

Average model specification analyses

- Significant cost drivers

Frontier model estimations

- DEA, SFA (form and distributions)

Second stage analyses

- Test for significant omitted variables

Not a linear process

- e.g. average and frontier models -> outliers
- e.g., average -> frontier -> average -> frontier
- e.g second stage -> frontier



Criteria (1)

The choice of model is a multiple criteria problem!

Conceptual

- The interpretation should be easy
- The properties should be natural (e.g. Normed linear better than loglinear)

Statistical

- Unbiased, consistent and efficient estimates
- Significance testing, hierarchical model development etc
- The parameters with correct sign and significant

Pragmatic / Regulatory

- Access to data
- Robustness
- Adhere to regulatory rules
- Cautious



Criteria (2)

Frontier models

- Statistical theory younger
- Testing and estimation more difficult
 - Data generation process depends on management
 - DEA models non-parametric
- Understand the logic of the models
- Parameters of right sign and preferably significant (frontier versus average models) and important size
- Robust results
- Correlation and levels of efficiency comparable

Basically

- What does it take to get the results published in best international journals
- Cautious – as also in the ordinance



Trade-offs

Best-of-four

- Four different estimations – not necessarily same significant cost drivers
- E.g. pipeline configuration significant in some specifications – include an aggregate.
- Consequence: Bias in favor of companies and at risk of over-specification

Requested variables

- Certain variable groups shall be included
- E.g. pipelines and connections strongly correlated
- Consequence: Signs and significance criteria less strict

Outlier conditons

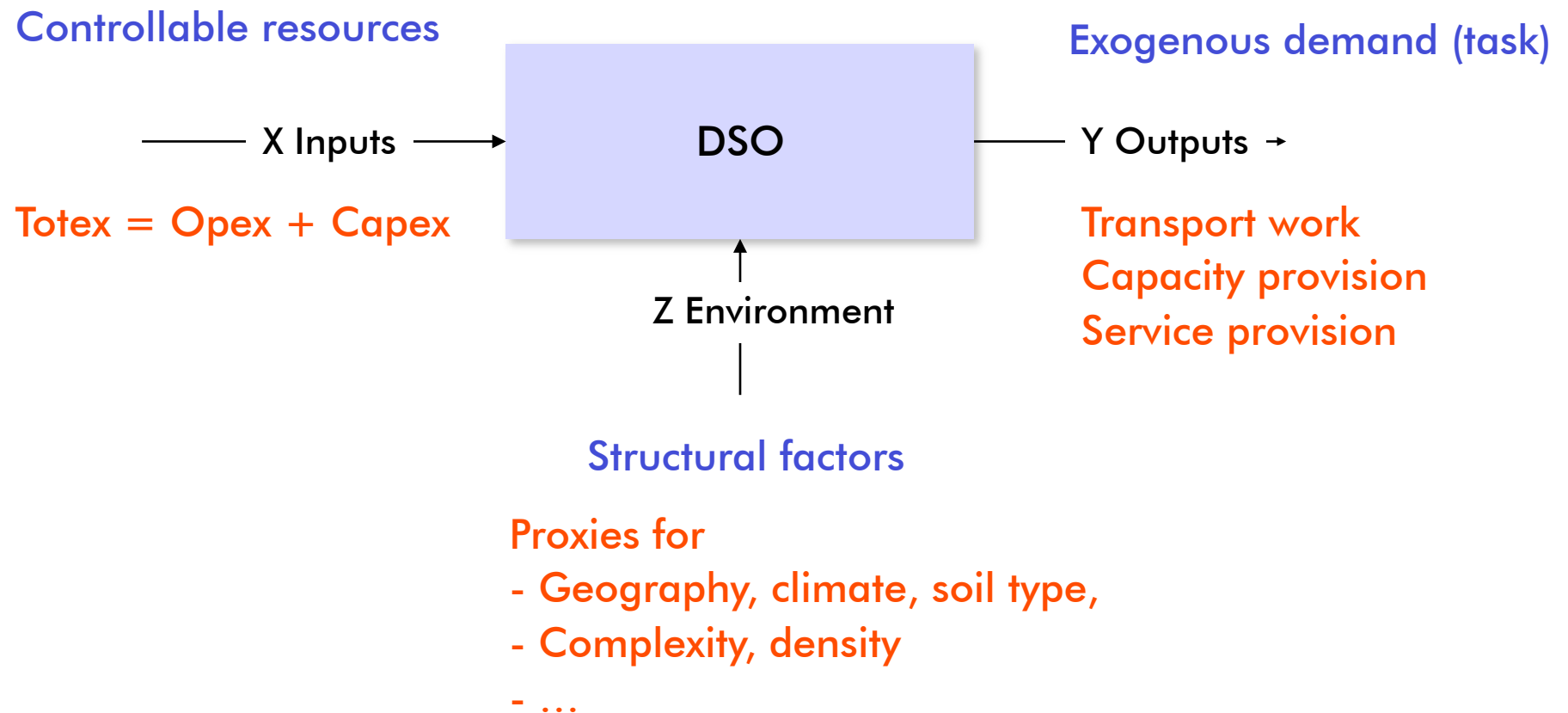
- Ordinance rather specific
- Stronger than international practice
- Consequence: Bias in favor of companies



Average model specification



Model structure





Steps

Large data set

- 200 DMUs
- Approx 250 base variables (parameters X,Y,Z)

Steps towards average model specification

- Make conceptual groups
- Identify most important indicators in different group
- Size of good model
- Good models provide starting point for frontier modeling
- Reduced model – start frontier model, reduce to improve information criterion (AIC, BIC)
 - gives ideas for **possible reductions** of frontier model
- Extended model – start reduced model, use marginal extensions, reduce to increase significance
 - gives ideas for **relevant extensions**



Model specification

Selecting too many variables leads to overfitting of the data!

Stepwise procedure

- Forward (start with minimum, select until $p < t$)
- Backward (start with large model, deselect until all sign)
- Sequential (forward, but deselect non-significant var)

Criterion-based procedure

- Penalize models for high number of parameters
- AIC (Akaike Information Criterion: $-2\log\text{likelihood} + 2p$, small attractive)
- BIC (Bayes Information Criterion: $-2\log\text{likelihood} + p \cdot \log(n)$, small attractive)
- Adjusted R^2 ($1 - ((n-1)/(n-p))(1-R^2)$)
- Etc



ARegV 13(3-4)

"Output parameters are parameters used to determine supply services and regional features, in particular **geographic, geological and topographic characteristics** and special structural features of supply brought about by **demographic change in the area served**. The parameters must be suitable to **support robust benchmarking**. This is assumed, in particular, when they are **measurable or quantifiable**, when they **cannot be determined by decisions of the operator** and are **not wholly or partly similar in effect** and, in particular, **cannot be replicated by other parameters**"

"In the first and second regulatory period the regulatory authority must use the following output parameters–

1. **the number of connection points in electricity supply networks and the number of offtake points in gas supply networks,**
2. **the area supplied,**
- 2a. **(pipe)line length (system length), and**
3. **annual peak load. "**

ARegV 13(3-4), excerpt



Parameter groups

C(X,Z)	X(Y)	Y	Z
Totex	Pipelines	Peakload	Location
Totex.standard		Energy.del	Coverage
	Net.structure		
	Storage	Area	Population
	Compressors		
	Buffers	Meters	Utilities
	Pressure	Connections	
	Gradtagzahlen		
	Brennwerte		
	Flowcontrol		



Example 2: Compressors

Compressor.out

yCompressor.out.1.hd
yCompressor.out.16.hd
yCompressor.out.70.hd
[4] yCompressor.out.hd
yCompressor.out.SQmax.R.1.hd
yCompressor.out.SQmax.R.16.hd
yCompressor.out.SQmax.R.70.hd
yCompressor.out.SQmax.R.hd
yCompressor.out.SQmax.A.1.hd
yCompressor.out.SQmax.A.16.hd
yCompressor.out.SQmax.A.70.hd
yCompressor.out.SQmax.A.hd
yCompressor.out.SQact.A.1.hd
yCompressor.out.SQact.A.16.hd
yCompressor.out.SQact.A.70.hd
yCompressor.out.SQact.A.hd

Other groups

Compressor.in

Compressor.transport

Compressor.net

Compressor.SQmax

Compressor.SAmax



Example 1: Pipelines

yLength.cus.nd
yLength.cus.md
yLength.cus.class.E.16.hd
yLength.cus.class.F.16.hd
yLength.cus.class.G.16.hd
yLength.cus.16.hd
yLength.cus.class.E.70.hd
yLength.cus.class.F.70.hd
yLength.cus.class.G.70.hd
yLength.cus.70.hd
yLength.cus.hd



Particular challenges GAS

Coverage potential:

- Potential peakload
- Potential number of connection points
- Potential pipeline length ND

Population changes etc

- Working with multiple measures of growth



Correlation analysis of groups

	zArea.geographic	zArea.supplied
yCompressor.SAmax.R. 1.hd	0.922	0.982
yCompressor.SAmax.R. 16.hd	0.996	0.952
yCompressor.SAmax.R. 70.hd	0.653	0.798
yCompressor.SAmax.R.hd	0.973	0.997

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Modelnetwork data

	zPopulation.1995	zPopulation.2000	zPopulation.2005	zPopulation.2006
yEnergy.in	0.819	0.825	0.825	0.825
yEnergy.out	0.813	0.819	0.820	0.820
yEnergy.out.2008	0.798	0.805	0.806	0.806
yMeters.nd	0.849	0.847	0.846	0.846
yMeters.md	0.205	0.206	0.213	0.214
yMeters.hd	0.311	0.302	0.302	0.303



Data material

Rev25

- 187 observations (31/156)
- 184 potential output parameters (Y)
- 26 environmental variables (Z)
- 19 weights/shares/ratios



Relevant indicators in groups

General finding

- Groups have good correlation with costs
- Weak explanatory power for (excluded from primary analysis)
 - Utility (Sewer, Telecom, District heating, Electricity)
 - Compressors (Compressors,,in, Compressor.out, Compressor.net and Compressor.transport)
 - Energy delivered
 - Temperature days
- Many (output) variables are correlated, direct interpretation of coefficients requires analysis of collinearity

Example

Start: AIC=5897.29

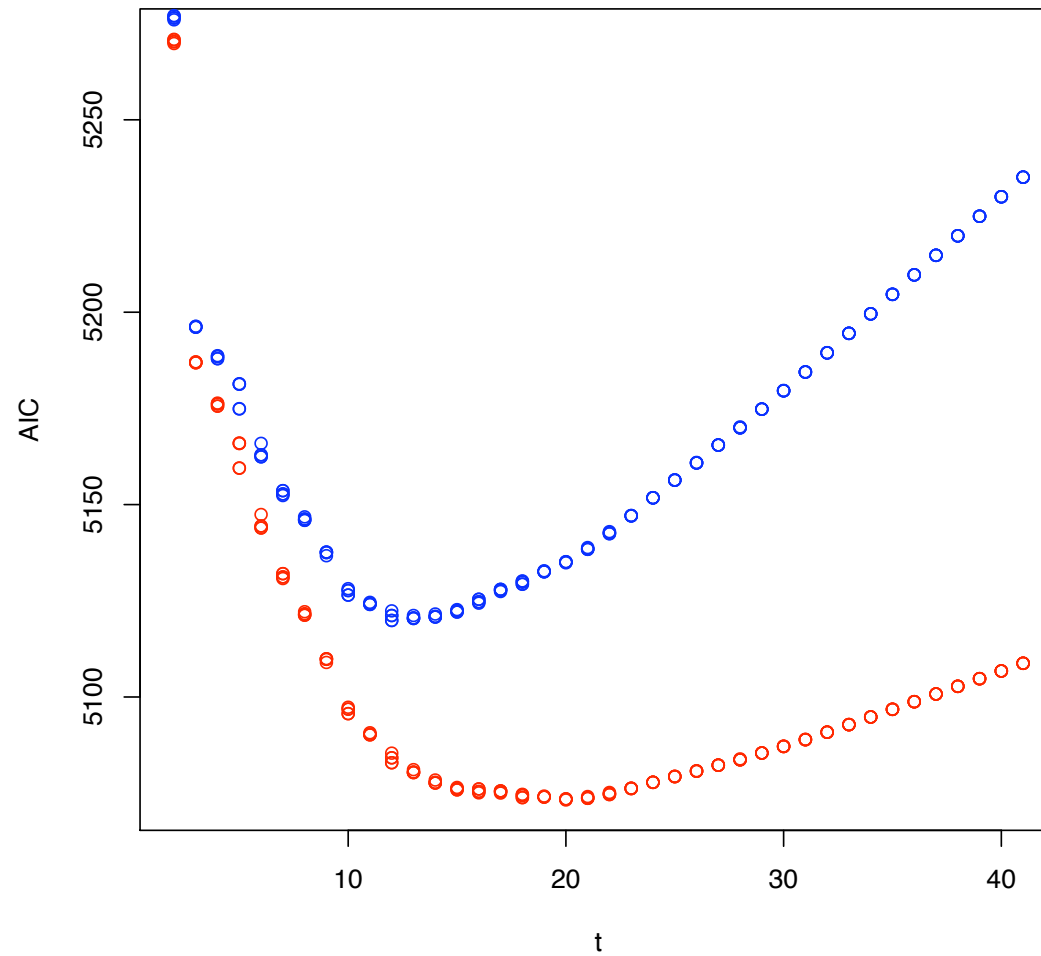
	Df	Sum of Sq	RSS	AIC	F value	Pr(F)	
- yPotential.area	1	9.2346e+14	9.8220e+15	5.9140e+03	18.991	2.186e-05	***
- yPotential.connections	1	8.8073e+15	1.7706e+16	6.0240e+03	181.124	< 2.2e-16	***
- yPotential.peakload	1	1.0720e+16	1.9618e+16	6.0430e+03	220.458	< 2.2e-16	***

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1



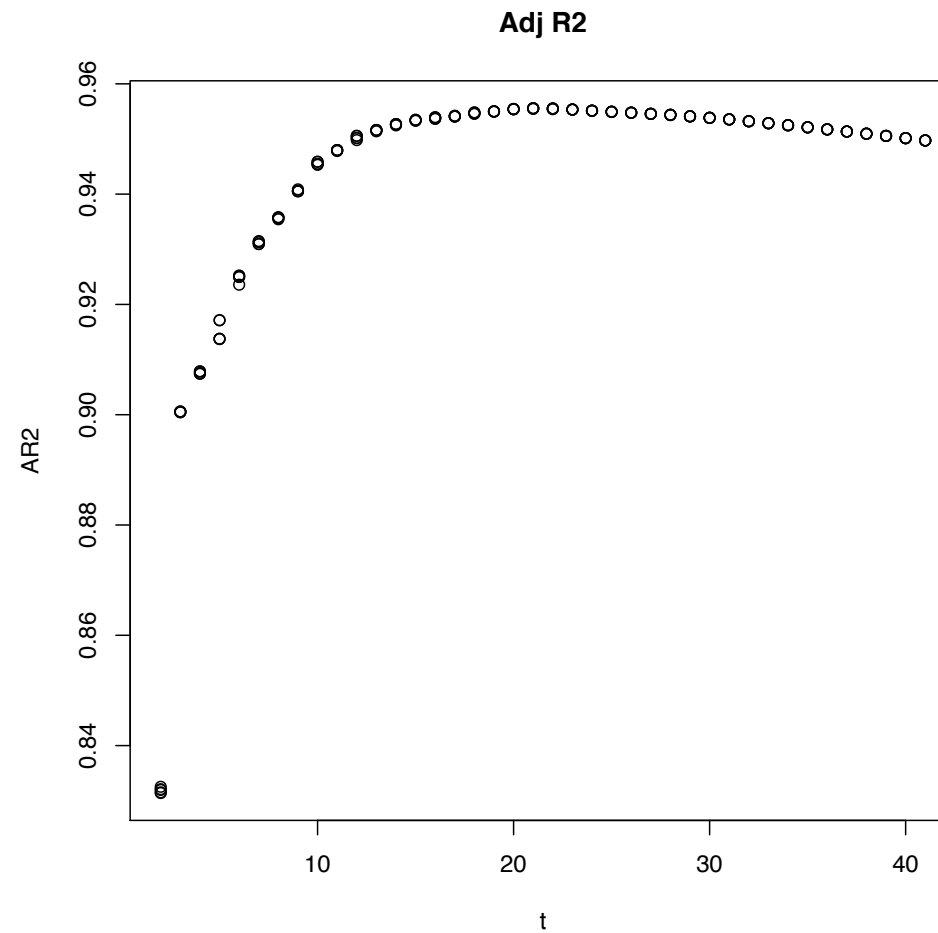
Size of good GAS models

AIC(red) and BIC(blue)





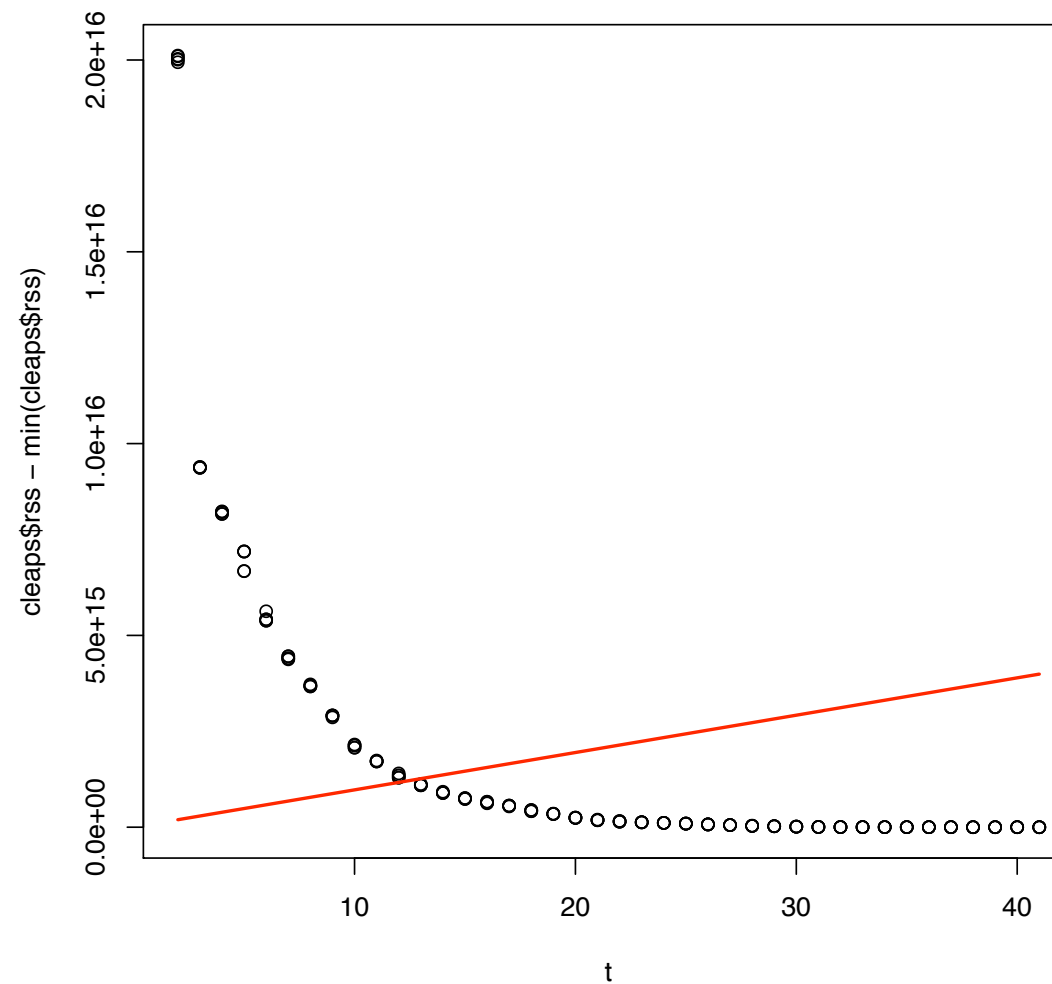
Modelsize vs Adj R2





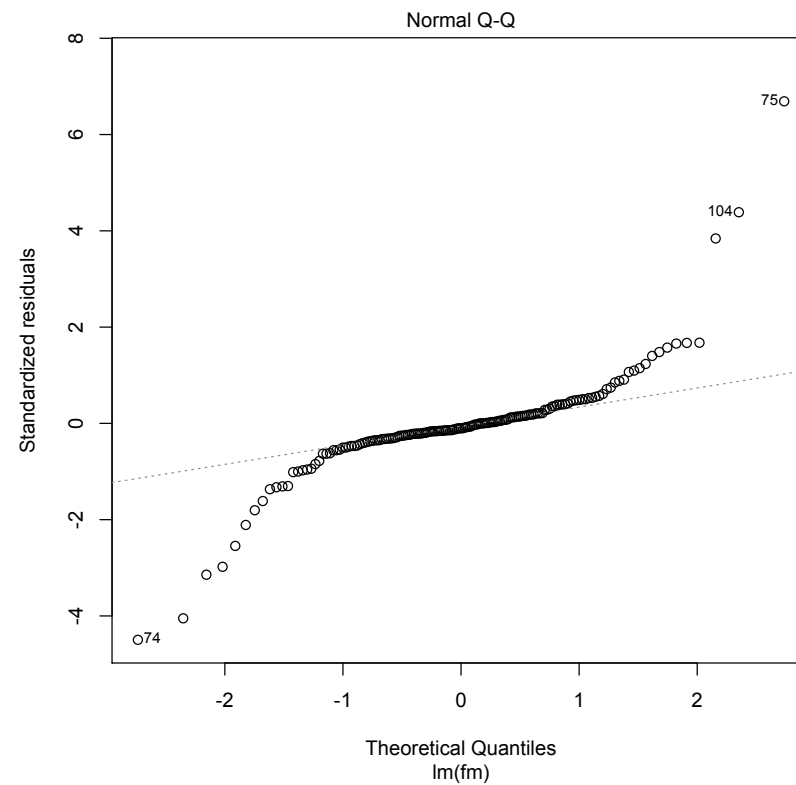
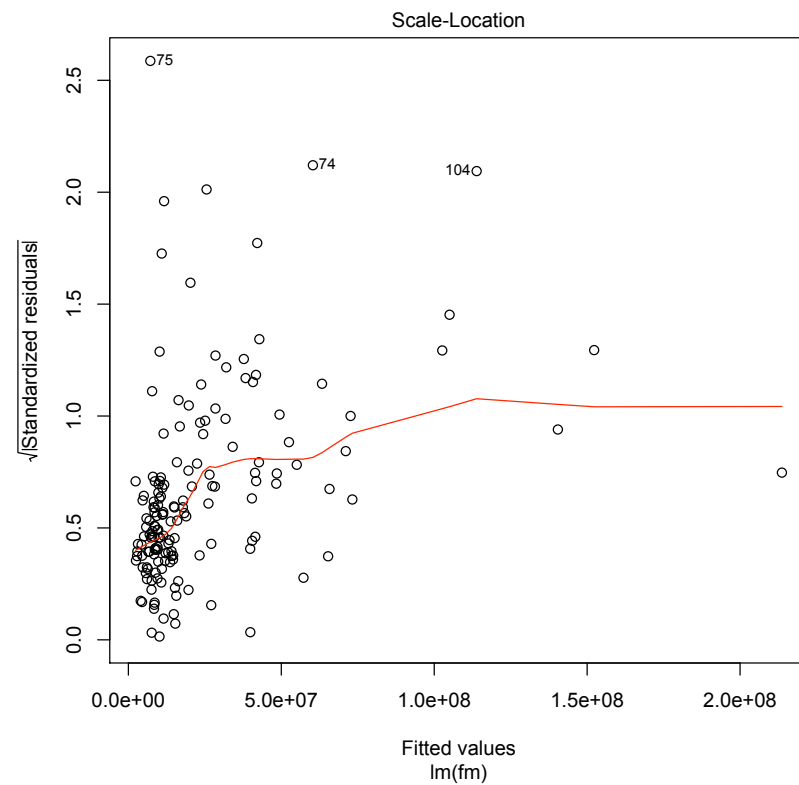
Modelsize: RSS

RSS and penalty



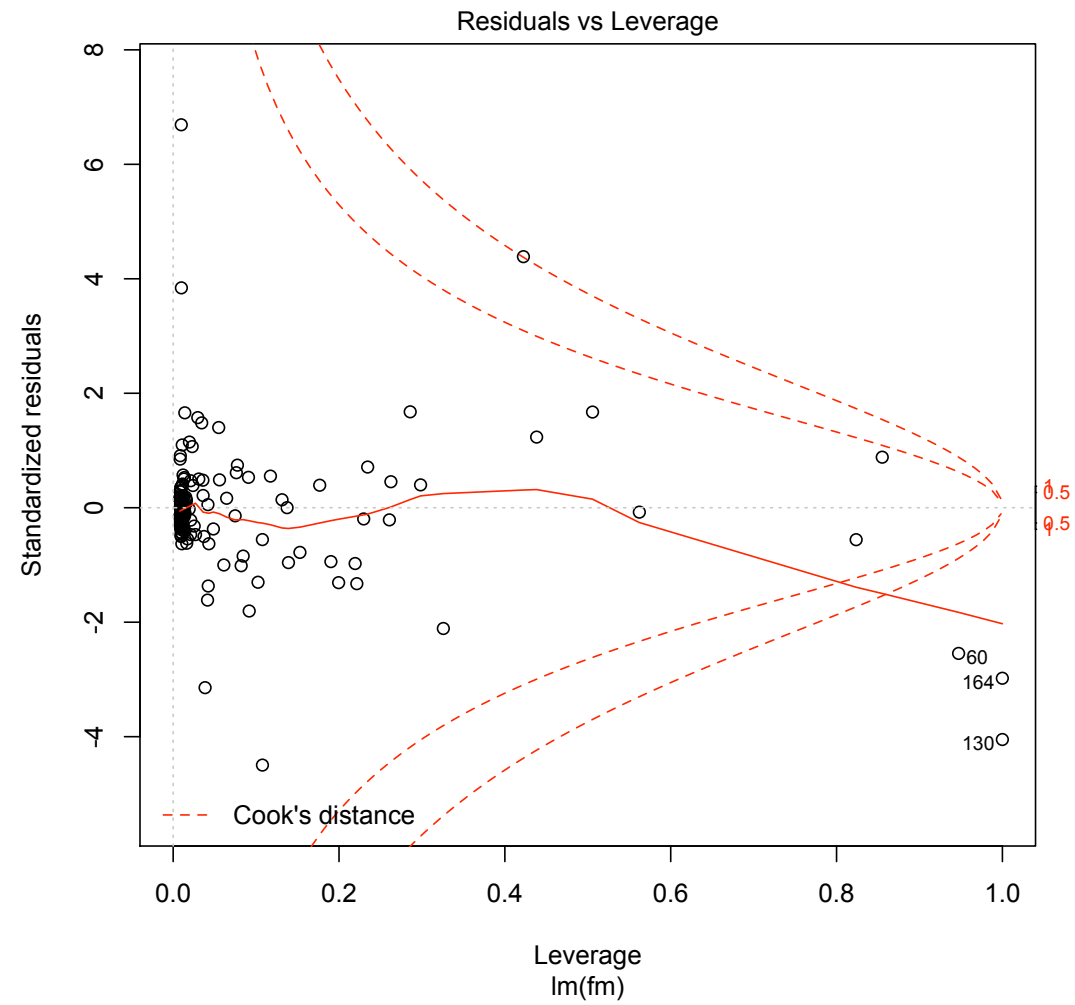


Model fit and outliers





Cooks distance





Steps in extending base models

Procedure

- Base models are selected from groups imposed by ARegV
- Significance is assured for base model
- First stepwise extension of minimal model using BIC
- Then stepwise reduction using significance



Base model

Call:

```
lm(formula = lo)
```

Residuals:

Min	1Q	Median	3Q	Max
-18850146	-1884601	-648676	1450513	25344033

Coefficients:

	Estimate	Std. Error	t value	Pr(> t)	
(Intercept)	1.328e+06	5.047e+05	2.631	0.00925	**
yConnection.out.tot	4.147e+02	6.941e+01	5.974	1.23e-08	***
yPeakload.out	2.103e+01	1.911e+01	1.101	0.27249	
yArea.supplied	3.638e+03	2.319e+03	1.569	0.11853	
yPipelength.lower5bar.inclHAL	-5.059e+03	5.008e+02	-10.102	< 2e-16	***
yPipelength.abover5bar	-5.449e+02	1.571e+03	-0.347	0.72908	
yPotential.connections	-6.822e-01	1.322e+01	-0.052	0.95889	
yPotential.peakload	2.717e+01	1.359e+01	1.999	0.04710	*
yVolume.tot.cus	1.869e+02	1.730e+01	10.801	< 2e-16	***

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 5048000 on 178 degrees of freedom

Multiple R-squared: 0.9731, Adjusted R-squared: 0.9719

F-statistic: 806.3 on 8 and 178 DF, p-value: < 2.2e-16

BIC = 6346



Minimal Base model

Call:

```
lm(formula = lo)
```

Residuals:

Min	1Q	Median	3Q	Max
-18733436	-1881994	-648692	1415629	25521894

Coefficients:

	Estimate	Std. Error	t value	Pr(> t)	
(Intercept)	1.369e+06	4.866e+05	2.814	0.00544	**
yConnection.out.tot	4.086e+02	3.182e+01	12.843	< 2e-16	***
yPeakload.out	2.175e+01	9.617e+00	2.261	0.02495	*
yArea.supplied	3.337e+03	2.152e+03	1.551	0.12267	
yPipelength.lower5bar.inclHAL	-4.997e+03	4.476e+02	-11.164	< 2e-16	***
yPipelength.abover5bar					
yPotential.connections					
yPotential.peakload	2.616e+01	5.366e+00	4.875	2.38e-06	***
yVolume.tot.cus	1.868e+02	1.711e+01	10.914	< 2e-16	***

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Residual standard error: 5021000 on 180 degrees of freedom

Multiple R-squared: 0.9731, Adjusted R-squared: 0.9722

F-statistic: 1086 on 6 and 180 DF, p-value: < 2.2e-16

BIC = 6336



Extension of minimal model

B.5 Maximum significant model (backward stepwise reduction from Bplus)

				Estimate	Std. Error	t value	Pr(> t)
Df	Sum of Sq	RSS	AIC	F Value	Pr(F)		
<none>				4.5351e+15	5.7810e+03		
yMeters.tot		1 1.7068e+15	2.8283e+15	5.6950e+03	1.0700e+02	< 2.2e-16	***
yPeakload.in		1 1.1085e+12	4.5340e+15	5.7830e+03	0.043273	0.8355	
zEast_west		1 4.6731e+13	4.4883e+15	5.7810e+03	2.0000e+00	0.1763	
zCoverage.conn.fraction		1 1.8531e+13	4.5165e+15	5.7820e+03	1.0000e+00	0.3953	
zCoverage.actual		1 1.5153e+12	4.5336e+15	5.7830e+03	0.059162	0.8081	
zCoverage.potential		1 4.4152e+13	4.4909e+15	5.7810e+03	2.0000e+00	0.1888	
zElectricity.nets		1 7.3933e+11	4.5343e+15	5.7830e+03	0.028860	0.8653	
zSewer.nets		1 1.0080e+11	4.5350e+15	5.7830e+03	0.003934	0.9501	
zDistrictheating.nets		1 2.1709e+11	4.5349e+15	5.7830e+03	0.008473	0.9268	
zTelecom.net		1 2.6062e+13	4.5090e+15	5.7820e+03	1.0000e+00	0.3132	
zTemp.avg.day		1 3.0891e+13	4.5042e+15	5.7820e+03	1.0000e+00	0.2721	
yVolume.nd		1 8.6522e+14	3.6698e+15	5.7440e+03	4.2000e+01	9.794e-10	***
yVolume.md		1 5.5499e+14	3.9801e+15	5.7590e+03	2.5000e+01	1.586e-06	***
yVolume.hd		1 4.1878e+12	4.5309e+15	5.7830e+03	0.163597	0.6864	
yVolume.cus		1 3.4476e+13	4.5006e+15	5.7820e+03	1.0000e+00	0.2458	
yVolume.tot		1 3.4476e+13	4.5006e+15	5.7820e+03	1.0000e+00	0.2458	
yPotential.area		1 3.8282e+12	4.5312e+15	5.7830e+03	0.149538	0.6994	

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1



Maximal OLS model

Vergleichsparameter	Vergleichsparameter (deutsche Übersetzung)
yArea.geographic	Geographische Fläche in km
yArea.supplied	Versorgte Fläche in km
yPeakload.out	Zeitgleiche Jahreshöchstlast aller Ausspeisungen in mn ³ /h
yPipelength.value.steered.lower5bar	Netzlänge Wert unter 5 bar
yPipelength.value.steered.above5bar	Netzlänge Wert über 5 bar
yPipelength.pressure.steered.lower5bar	Netzlänge Druck unter 5 bar
yPipelength.pressure.steered.above5bar	Netzlänge Druck über 5 bar
yPipelength.abover5bar	Netzlänge über 5 bar
yPop.2006	Bevölkerung im Jahre 2006
yMeters.nd	Anzahl der Messstellen ND
yMeters.md	Anzahl der Messstellen MD
yMeters.5.hd	Anzahl der Messstellen HD ≤ 5 bar
yMeters.16.hd	Anzahl der Messstellen HD ≤ 16 bar
yMeters.70.hd	Anzahl der Messstellen HD ≤ 70 bar
yVolume.nd	Ausgespeiste Jahresarbeit ND in mn ³
yVolume.hd	Ausgespeiste Jahresarbeit HD mn ³
yPotential.connections	Potentielle Ausspeisepunkte
yPotential.peakload	Potentielle zeitgleiche Jahreshöchstlast
yConnection.out.1.hd	Anzahl Ausspeisepunkte ≤ 5 bar
yConnection.out.16.hd	Anzahl Ausspeisepunkte ≤ 16 bar
yConnection.out.70.hd	Anzahl Ausspeisepunkte ≤ 70 bar
yConnection.out.hd	Anzahl Ausspeisepunkte HD



Application

Econometric cost function can be found with other parameters than those in ARegV

The imposed parameter groups will lead to slightly overparametrized models, in particular with respect to area and pipelines

However, the variable selection phase here is not intended to result in an empirical cost function, as the sample is assumed to have inefficiency in the observations.

It provides guidance to the frontier modeling



Frontier model specification



Final GAS model

Input

- Total costs (xTotex or xTotex.standard)

Output

- yArea.supplied
- yConnections.out.tot
- yPipelength.lower5bar.inclHAL
- yPipelength.above5bar
- yVolume.tot.cus
- yPotential.connections
- yPeakload.out
- yPotential.peakload
- yPop.1995
- yPop.2006

Scale

- yConnections.out.tot (if used)



Cost drivers

Bezeichnung in den Modellen	Deutsche Übersetzung	Aufgabenbereich
Input		
xTotex	Aufwandsparameter	
Exogene Output- und Vergleichsparameter		
yConnection.out.tot	Anzahl aller Ausspeisepunkte an Letztverbraucher	Versorgung der Kunden
yArea.supplied	Versorgte Fläche	Versorgung der Kunden
yPeakload.out	Zeitgleiche Jahreshöchstlast aller Ausspeisungen	Versorgung der Kunden
yPotential.connections	Potentielle Anzahl aller Ausspeisepunkte	Versorgung der Kunden
yPotential.peakload	Potentielle Zeitgleiche Jahreshöchstlast aller Ausspeisungen	Versorgung der Kunden
yPipelength.lower5bar.inclHAL	Netzlänge (Druckstufe kleiner als 5 bar)	Versorgung der Kunden
yPipelength.abover5bar	Netzlänge (Druckstufe größer als 5 bar)	Versorgung der Kunden
yVolume.tot.cus	Volumen	Versorgung der Kunden
yPop.1995	Bevölkerung 1995	Bereitstellung von Kapazität
yPop.2006	Bevölkerung 2006	Bereitstellung von Kapazität
Normierungsvariable		
yConnection.out.tot	Anzahl aller Ausspeisepunkte an Letztverbraucher	Versorgung der Kunden



Main models

Modell	Beschreibung	Bezeichnung in den Ergebnistabellen
DEA Modell 1	DEA Modell mit NDRS mit Ausreißern	D_dea_far_ndrs
DEA Modell 2	DEA Modell mit NDRS sowie Annahme der Supereffizienz zur Ermittlung der Ausreißer	D_dea_sup_far_ndrs
DEA Modell 3	DEA Modell NDRS unter Ausschluss der Ausreißer	D_dea_far_ndrs_ex_out
DEA Modell 4	DEA Modell mit NDRS korrigiert mit dem durch Bootstrapping ermittelten Bias	D_dea_far_ndrs_biascorr
DEA Modell 5	DEA Modell mit NDRS untere Grenze des durch Bootstrapping ermittelten Konfidenzintervalls	D_dea_far_ndrs_biascorr_c1
DEA Modell 6	DEA Modell mit NDRS obere Grenze des durch Bootstrapping ermittelten Konfidenzintervalls	D_dea_far_ndrs_biascorr_c2
DEA Modell 7	Skaleneffizienz (Verhältnis der Effizienzwerte unter Annahme von CRS und VRS)	D_dea_far_se
SFA Modell 1	SFA Modell linearer funktionaler Zusammenhang mit normalisierten Daten (CRS Annahme)	D_sfa_normedlinear_crs_far



Efficiency scores Totex

Modelle mit Aufwandsparametern	Mittelwert	Standard- abweichung	Anzahl der Unternehmen, die einen Effizienzwert kleiner als 0.6 aufweisen	Minimum	Anzahl der Unternehmen, die auf der Effizienzgrenze liegen (≥ 1)
DEA Modell 1	0.732	0.153	37	0.352	16
DEA Modell 2	0.755	0.233	37	0.352	16
DEA Modell 3	0.778	0.151	22	0.382	25
DEA Modell 4	0.665	0.127	61	0.335	0
DEA Modell 5	0.625	0.116	77	0.326	0
DEA Modell 6	0.721	0.150	39	0.346	0
DEA Modell 7	0.932	0.065	0	0.675	16
SFA Modell 1	0.836	0.079	4	0.536	0



Efficiency summary

Totex.standard

Modelle mit Aufwandsparametern nach Vergleichbarkeits- prüfung	Mittelwert	Standard- abweichung	Anzahl der Unternehmen, die einen Effizienzwert kleiner als 0.6 aufweisen	Minimum	Anzahl der Unternehmen, die auf der Effizienzgrenze liegen (≥ 1)
DEA Modell 1	0.724	0.158	45	0.370	15
DEA Modell 2	0.745	0.229	45	0.370	15
DEA Modell 3	0.771	0.157	29	0.393	28
DEA Modell 4	0.658	0.131	64	0.353	0
DEA Modell 5	0.618	0.119	90	0.343	0
DEA Modell 6	0.713	0.156	50	0.365	0
DEA Modell 7	0.937	0.070	0	0.639	16
SFA Modell 1	0.824	0.085	4	0.530	0

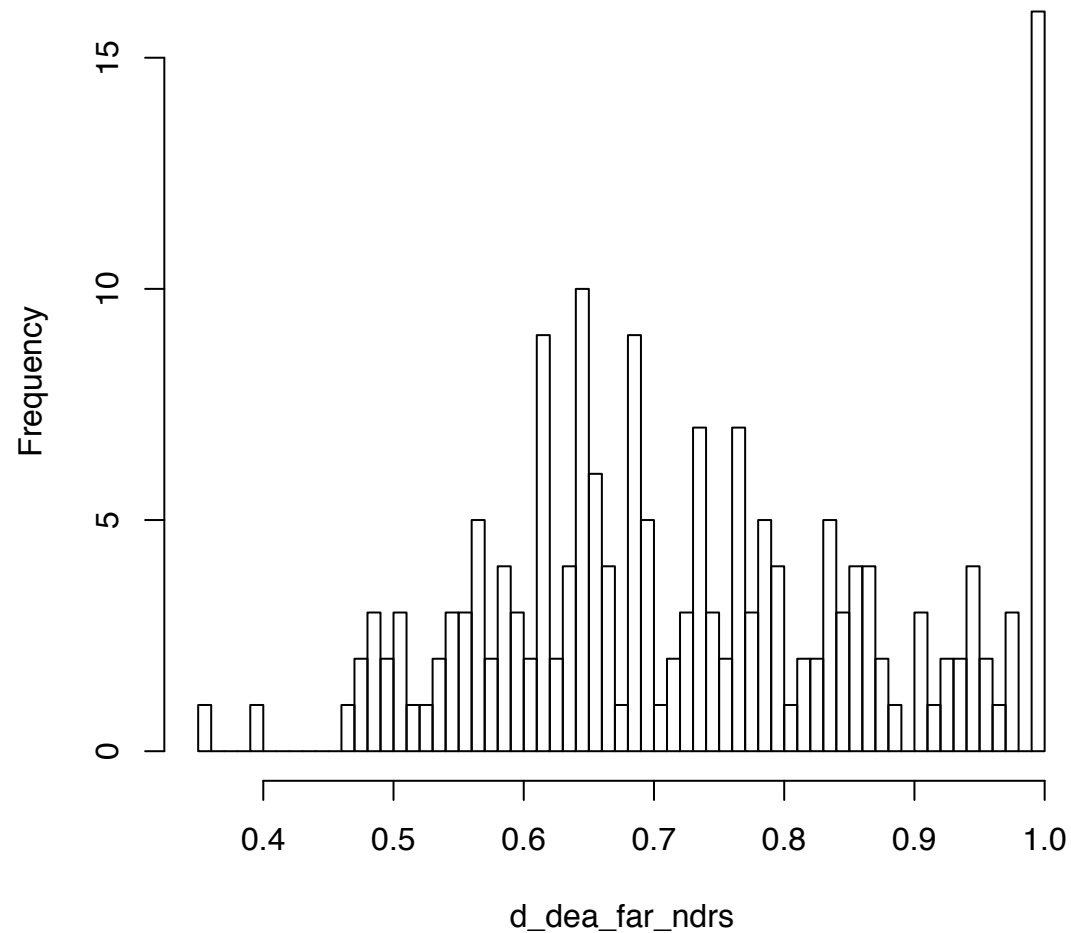


Efficiency distributions (Illustrated with xTotex.standard version)



Distribution DEA NDRS

Histogram of d_dea_far_ndrs

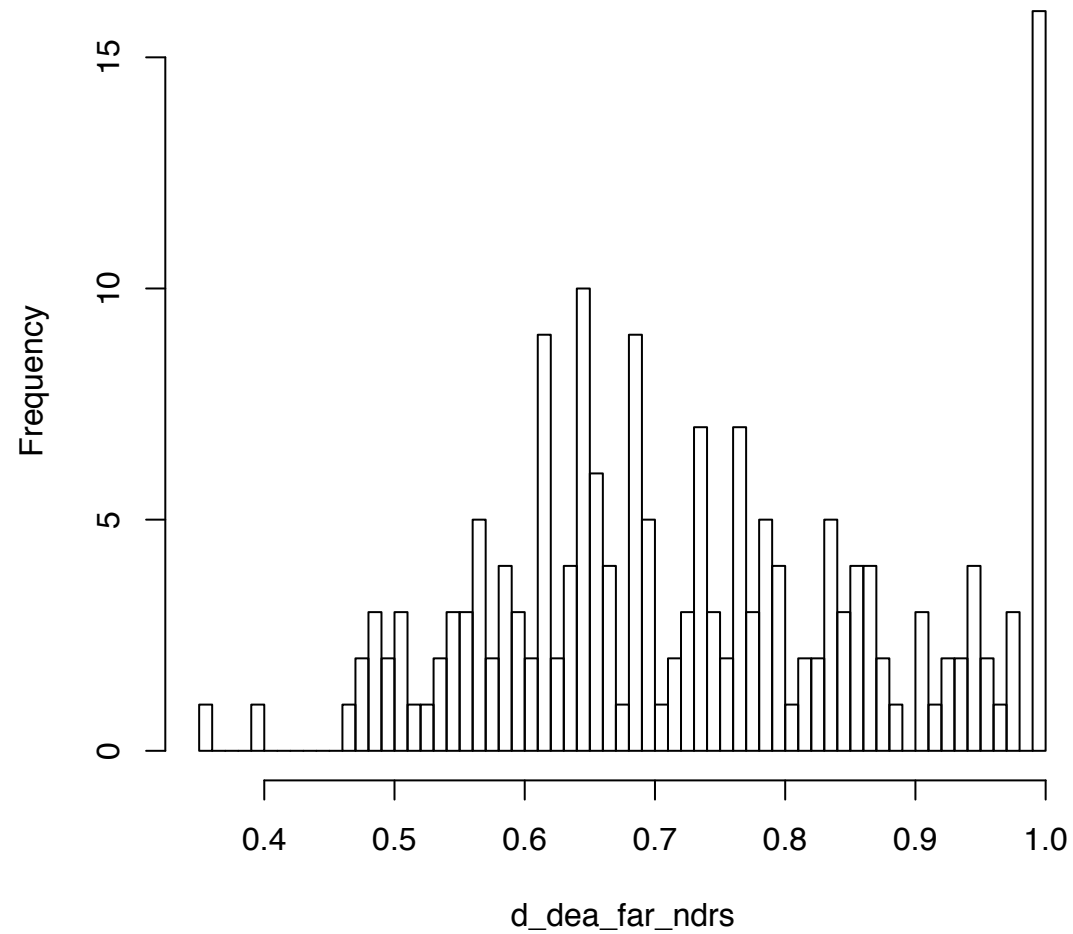


d_dea_far_ndrs
eff.080916_1515.gas rundata v27. .gas rundata v27. agrell&bogetoft
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Distribution DEA NDRS

Histogram of d_dea_far_ndrs

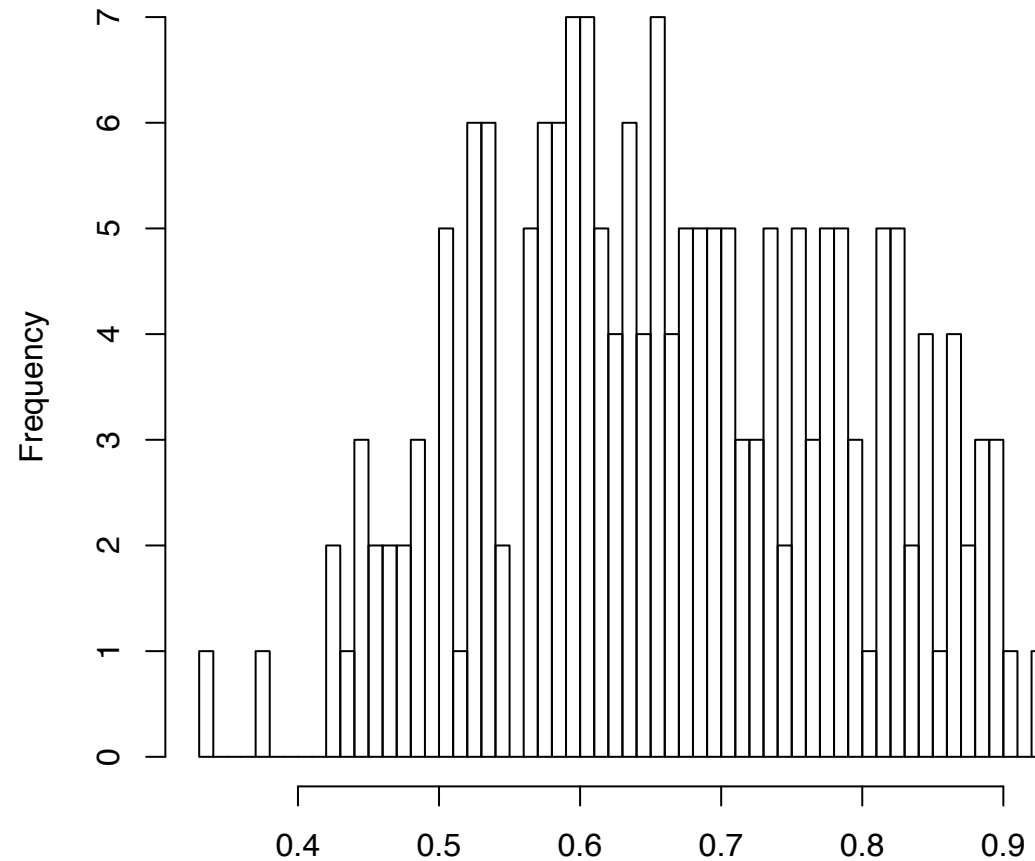


eff.080916_1515.gas rundata v27. gas rundata v27. agrell&bogetoft
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Bias corrected DEA NDRS

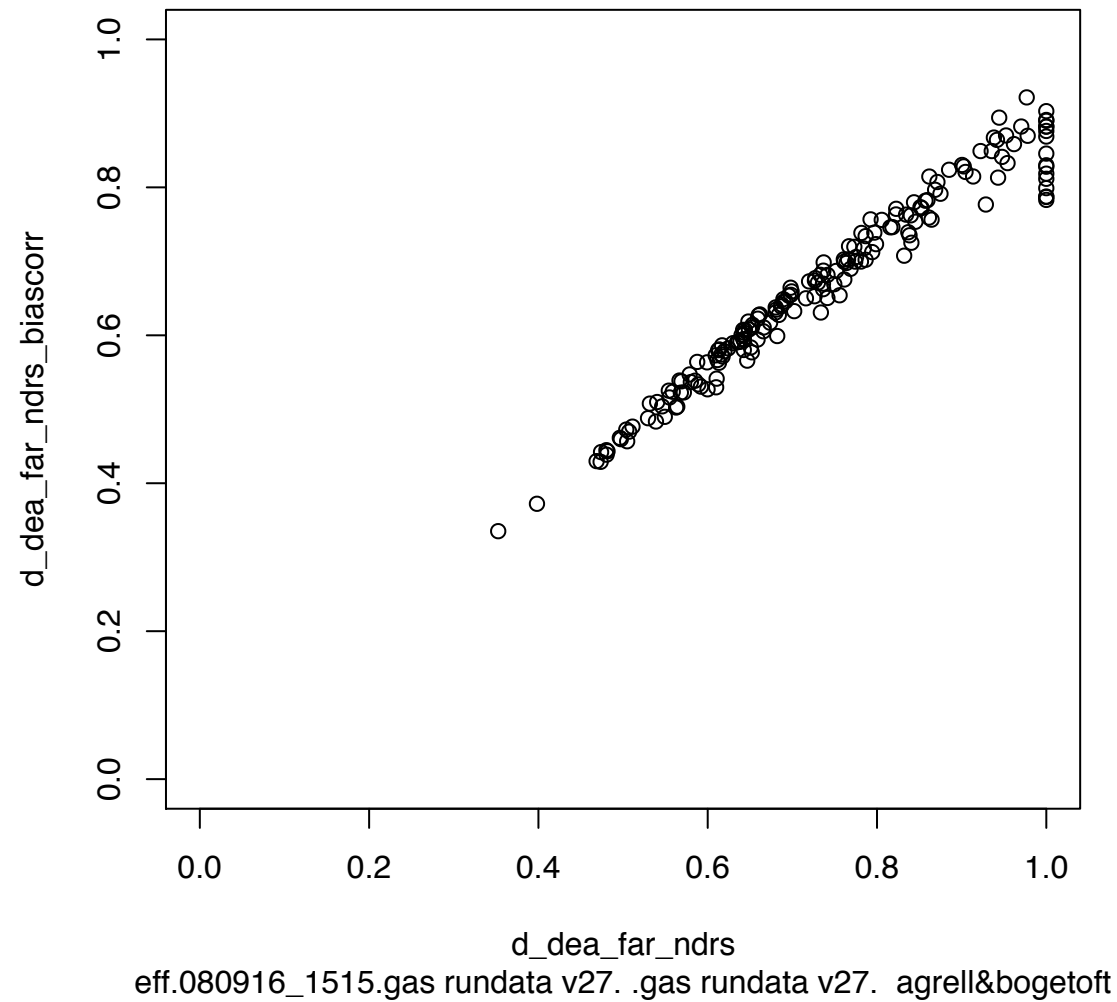
Histogram of d_dea_far_ndrs_biasecorr





Role of bias correction

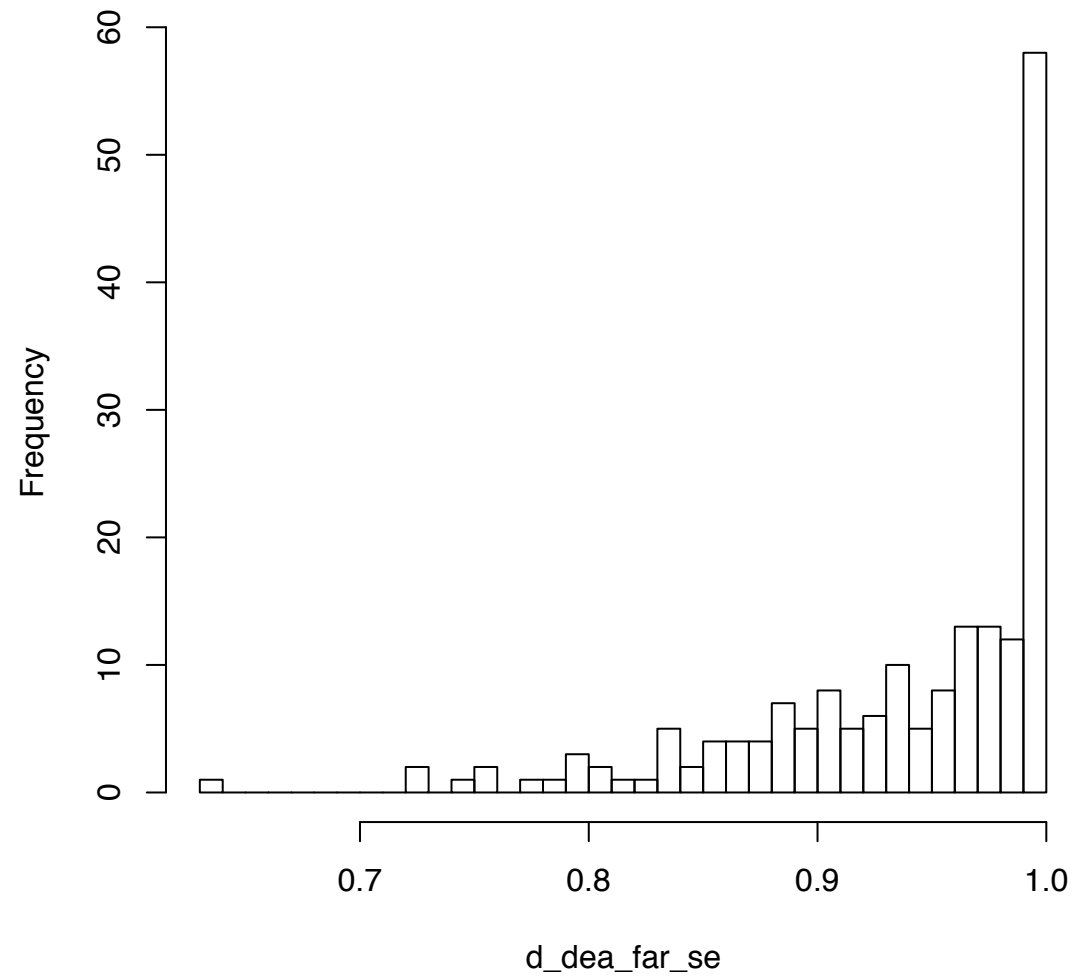
Efficiency correlation





Distribution SE

Histogram of d_dea_far_se



d_dea_far_se
eff.080916_1510.gas rundata v27. .gas rundata v27. agrell&bogetoft
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Outliers a la Ordinance

No single unit have a large general impact

$$\sum_{k \in I \setminus i} (E(k; I \setminus i) - 1)^2 / \sum_{k \in I \setminus i} (E(k; I) - 1)^2$$

Not too large

No units are extremely super-efficient

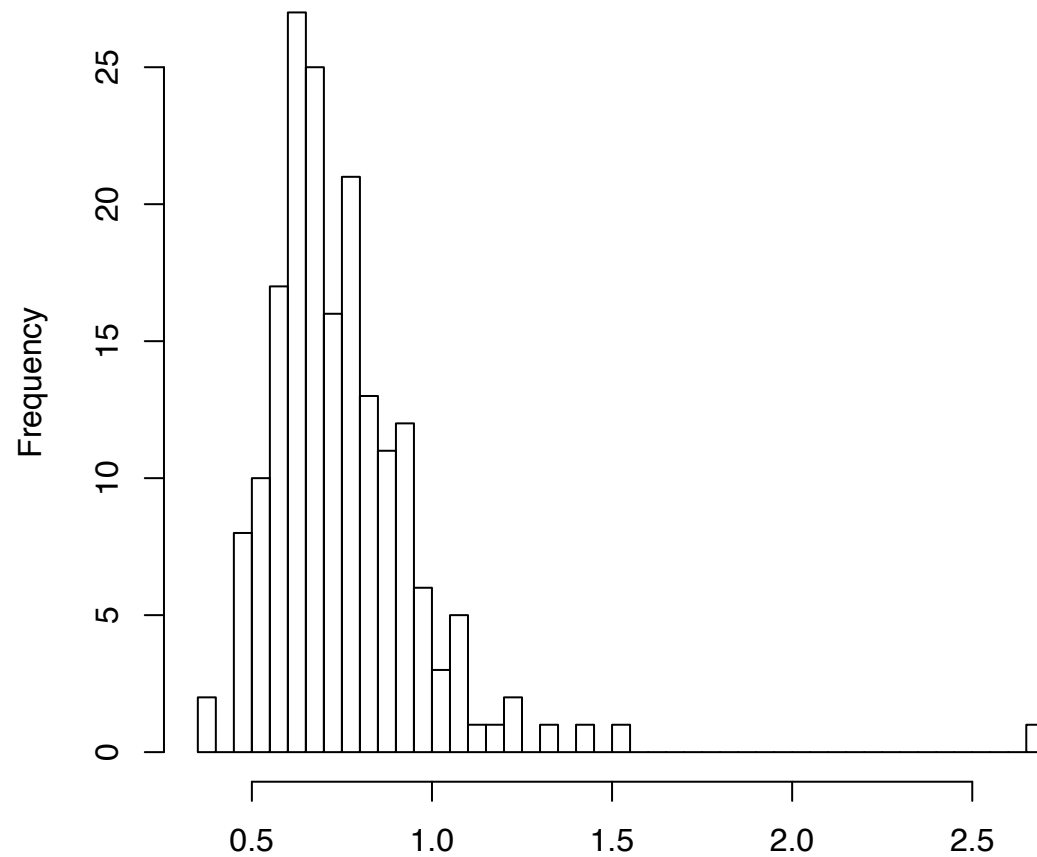
$$E(i; I \setminus i) > q(0.75) + 1.5 * (q(0.75) - q(0.25))$$

3.6% outliers



DEA outliers (7 DSOs)

Histogram of d_dea_sup_far_ndrs

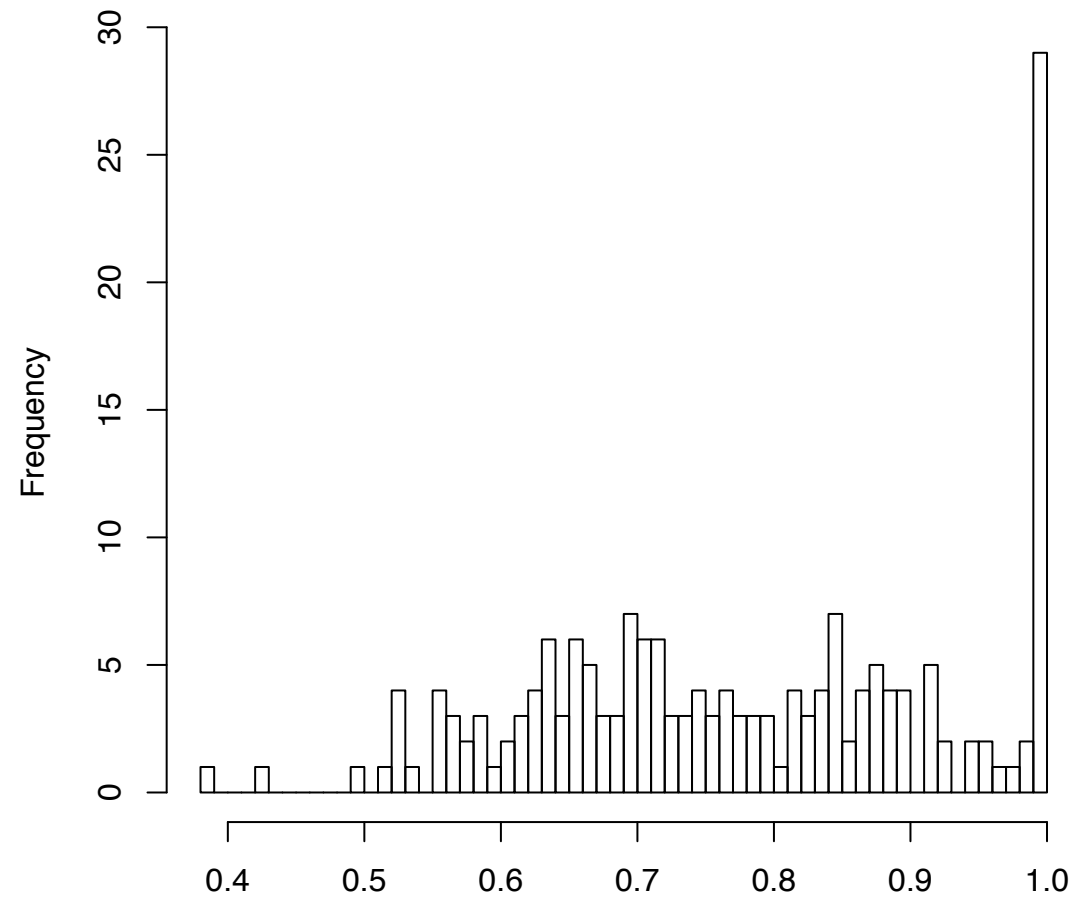


d_dea_sup_far_ndrs
eff.080916_1515.gas rundata v27. .gas rundata v27. agrell&bogetoft



Distribution DEA NDRS ex out

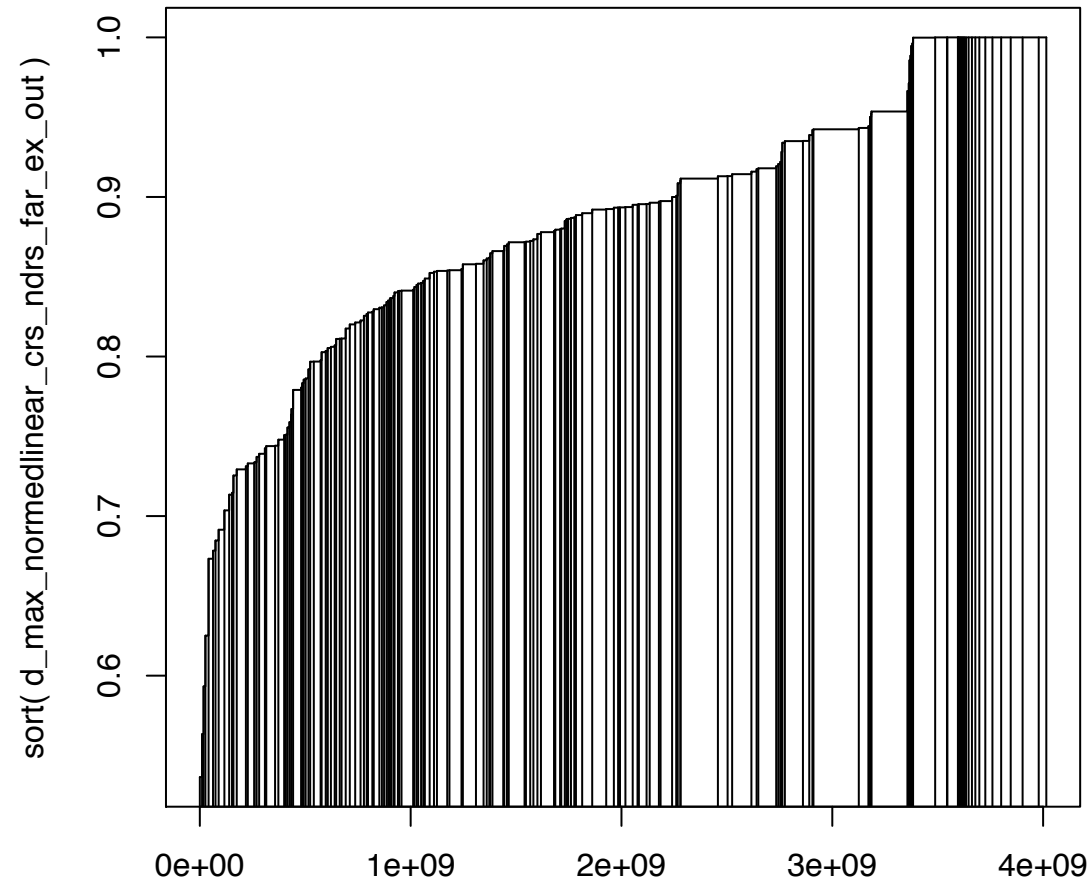
Histogram of d_dea_far_ndrs_ex_out





Cumulative DEA NDRS ex out

Salter-diagram of d_max_normedlinear_crs_ndrs_far_ex_ou



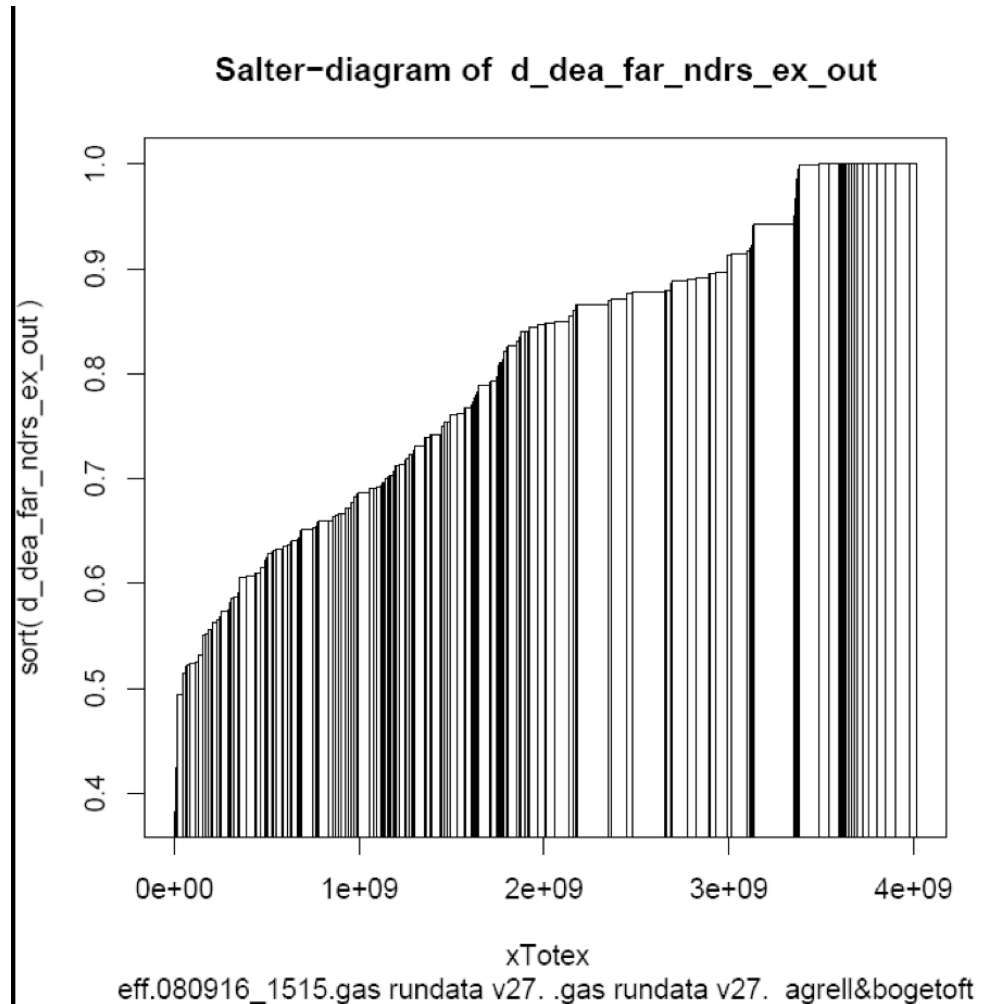
xTotex

eff.080916_1515.gas rundata v27. .gas rundata v27. agrell&bogetoft

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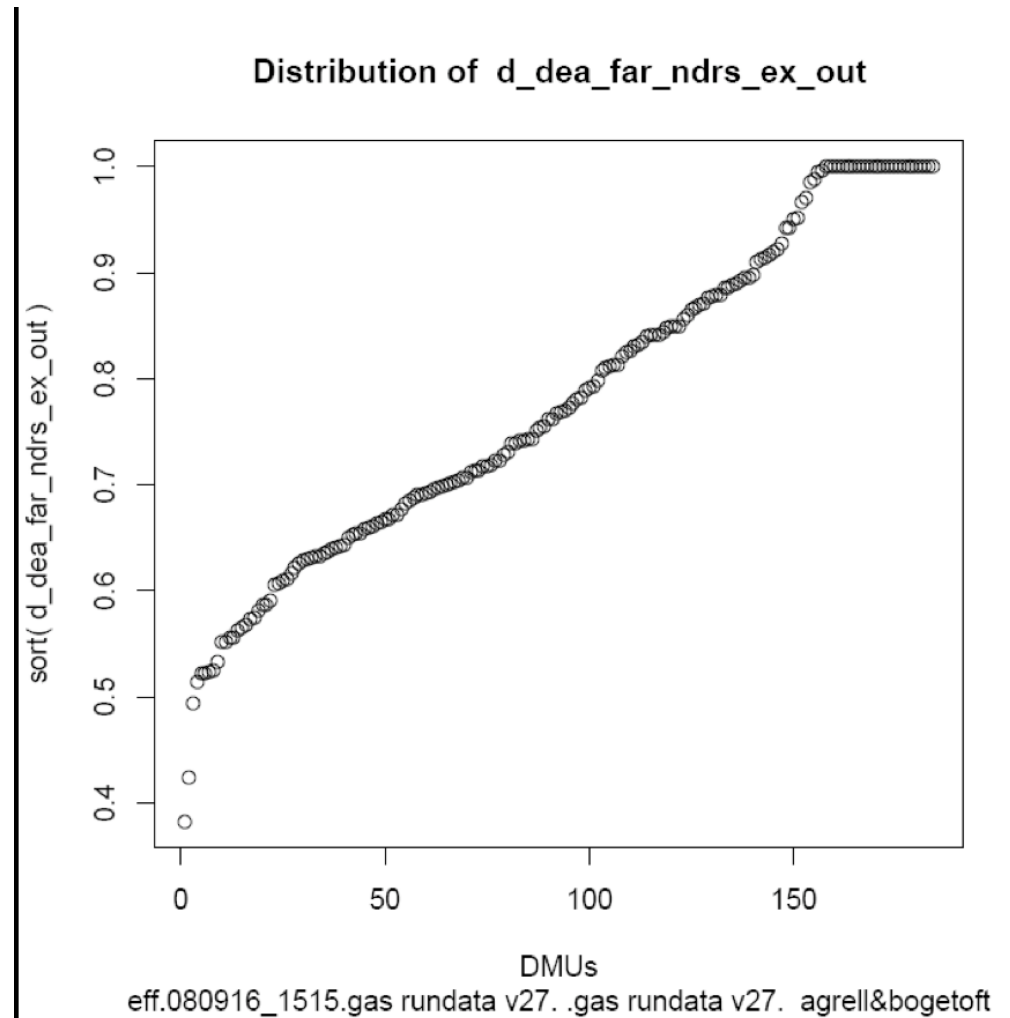


Salter DEA NDRS





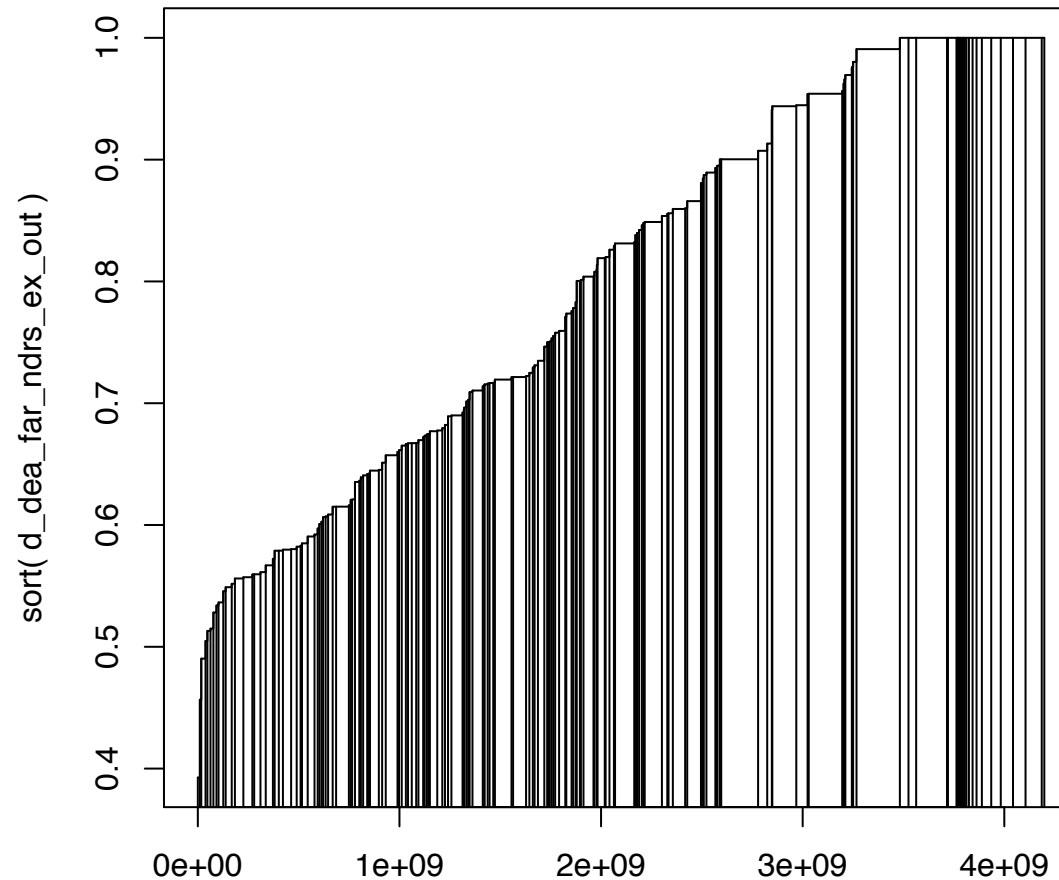
Cumulative DEA NDRS





Salter DEA NDRS ex out

Salter-diagram of d_dea_far_ndrs_ex_out

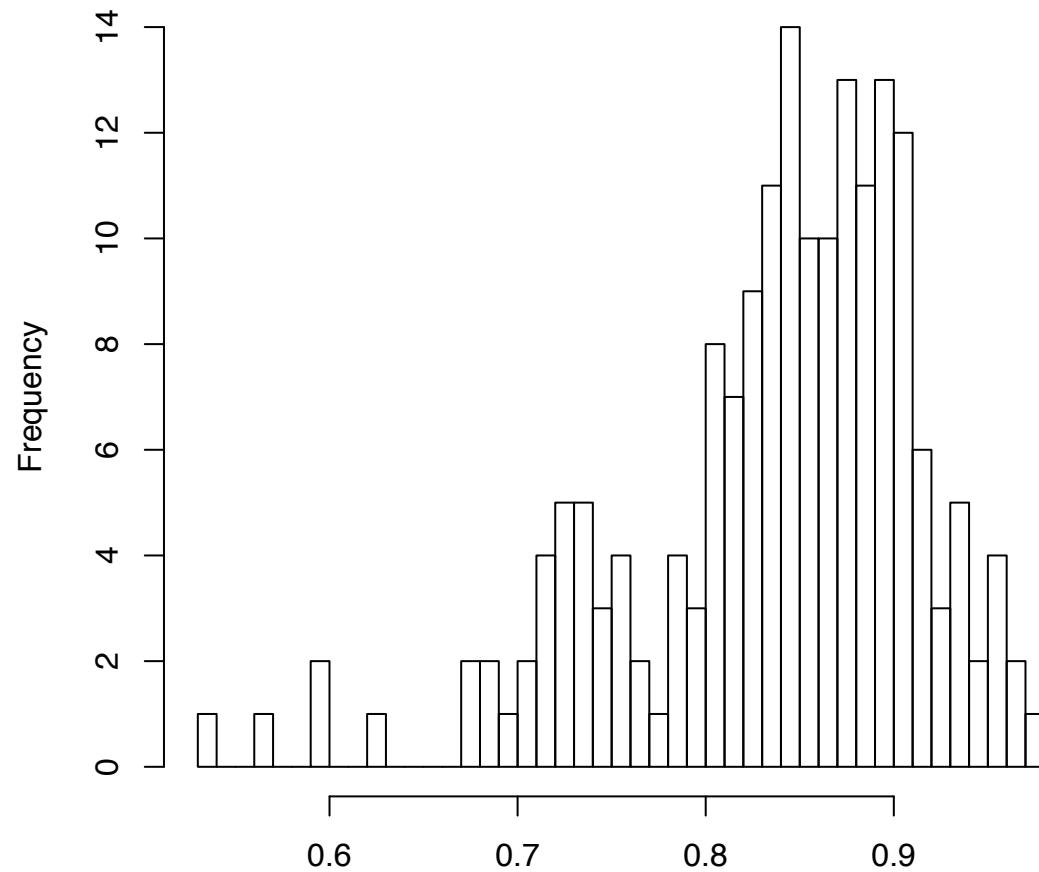


xTotex.standard
eff.080916_1510.gas rundata v27. gas rundata v27. agrell&bogetoft
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Distribution SFA normedlinear crs

Histogram of d_sfa_normedlinear_crs_far

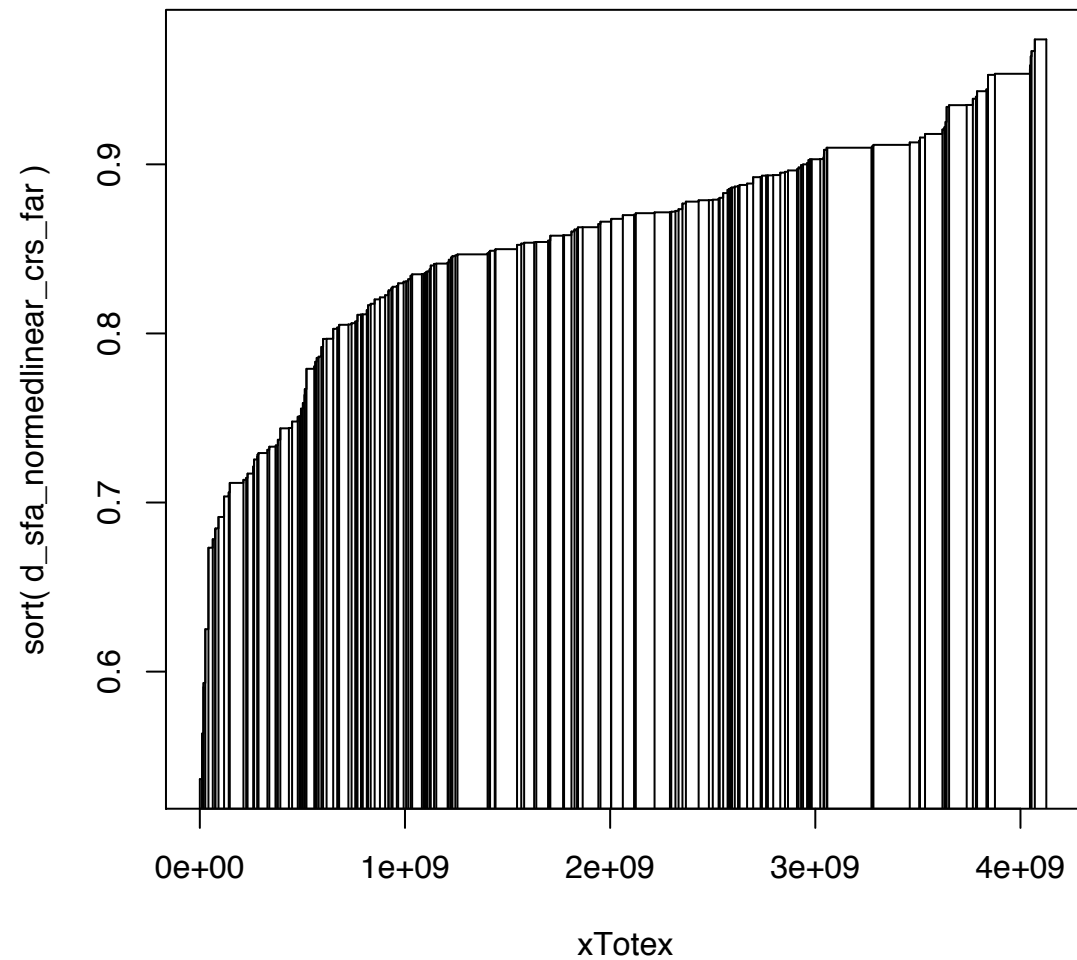


d_sfa_normedlinear_crs_far
eff.080916_1515.gas rundata v27. .gas rundata v27. agrell&bogetoft
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Salter SFA normedlinear crs

Salter-diagram of d_sfa_normedlinear_crs_far

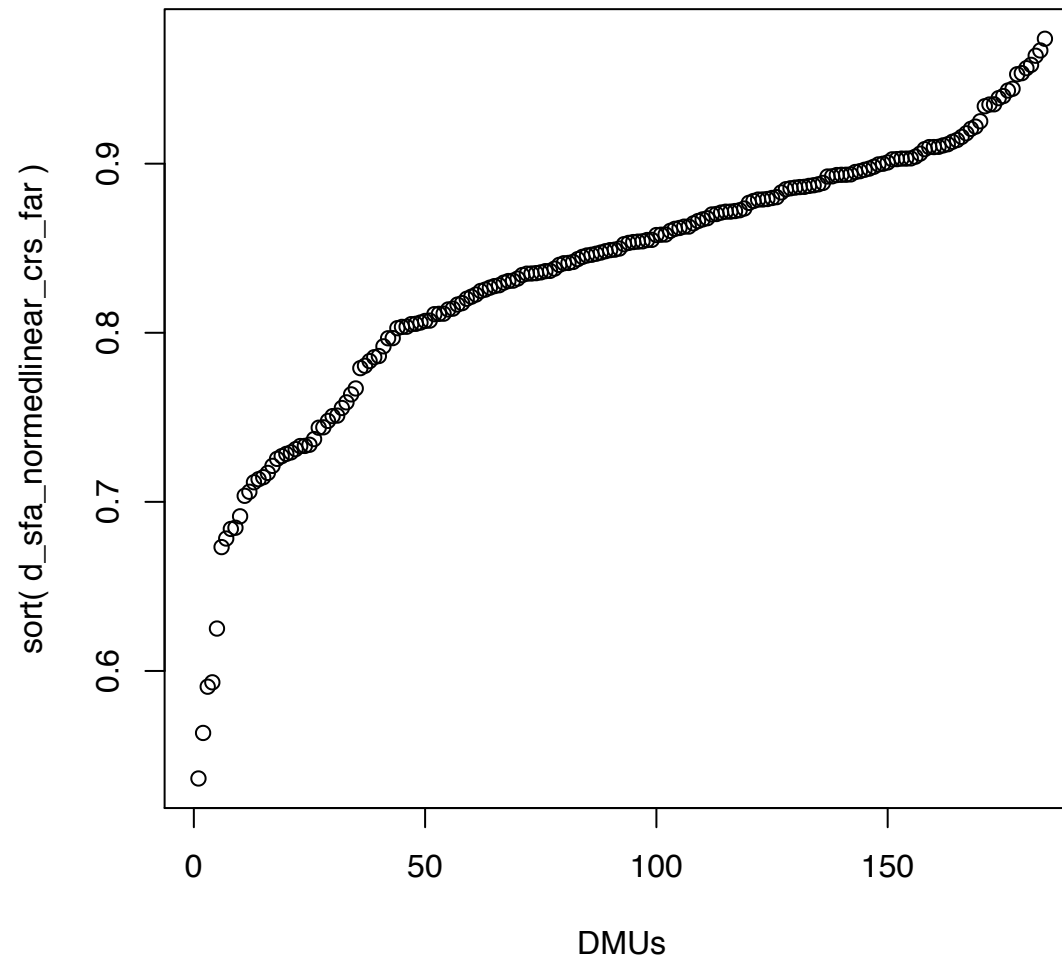


eff.080916_1515.gas rundata v27. .gas rundata v27. agrell&bogetoft



Cumulative SFA normedlinear crs

Distribution of d_sfa_normedlinear_crs_far



eff.080916_1515.gas rundata v27. .gas rundata v27. agrell&bogetoft



SFA normedlinear crs Totex

sfa.normedlinear.crs			
Aufwandsparameter als abhängige Variable	Koeffizient	Standardfehler	T-Ratio
yConnection.out.tot	-376.43	102.42	-3.68
yArea.supplied	-9386.00	72.49	-129.49
yPeakload.out	260.82	40.04	6.51
yPotential.connections	377.31	67.75	5.57
yPotential.peakload	-145.41	28.20	-5.16
yPipelength.lower5bar	-997.55	41.30	-24.15
yPipelength.abover5bar	1854.91	320.37	5.79
yVolume.tot.cus	131.73	20.67	6.37
yPop.1995	18.83	12.04	1.56
yPop.2006	-0.94	12.21	-0.08
sigma-squared	21391.75	249.46	85.75
gamma	0.78	0.06	13.55
mu	-35.16	52.80	-0.67



SFA normed linear crs Totex.stand

sfa.normedlinear.crs			
Aufwandsparameter als abhängige Variable	Koeffizient	Standardfehler	T-Ratio
yConnection.out.tot	-251.12	104.43	-2.40
yArea.supplied	-8929.16	4.20	-2124.85
yPeakload.out	236.44	41.94	5.64
yPotential.connections	319.27	69.27	4.61
yPotential.peakload	-122.12	29.28	-4.17
yPipelength.lower5bar	-2413.45	6.84	-352.99
yPipelength.abover5bar	1005.31	14.89	67.52
yVolume.tot.cus	154.92	20.55	7.54
yPop.1995	15.07	12.01	1.26
yPop.2006	1.15	12.20	0.09
sigma-squared	20867.61	9.80	2128.87
gamma	0.79	0.07	10.62
mu	-1.89	52.37	-0.04

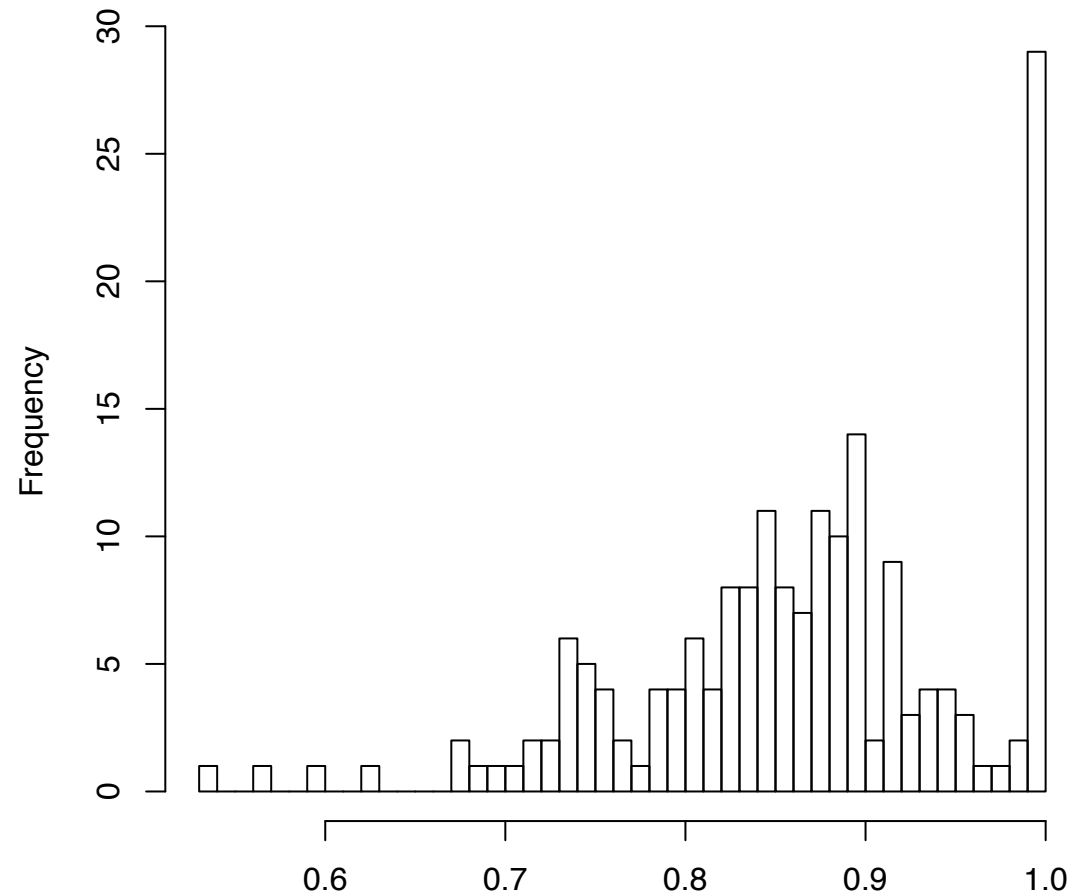


Best-Of Models



Distribution Best-Of-2 Totex

Histogram of d_max_normedlinear_crs_ndrs_far_ex_out

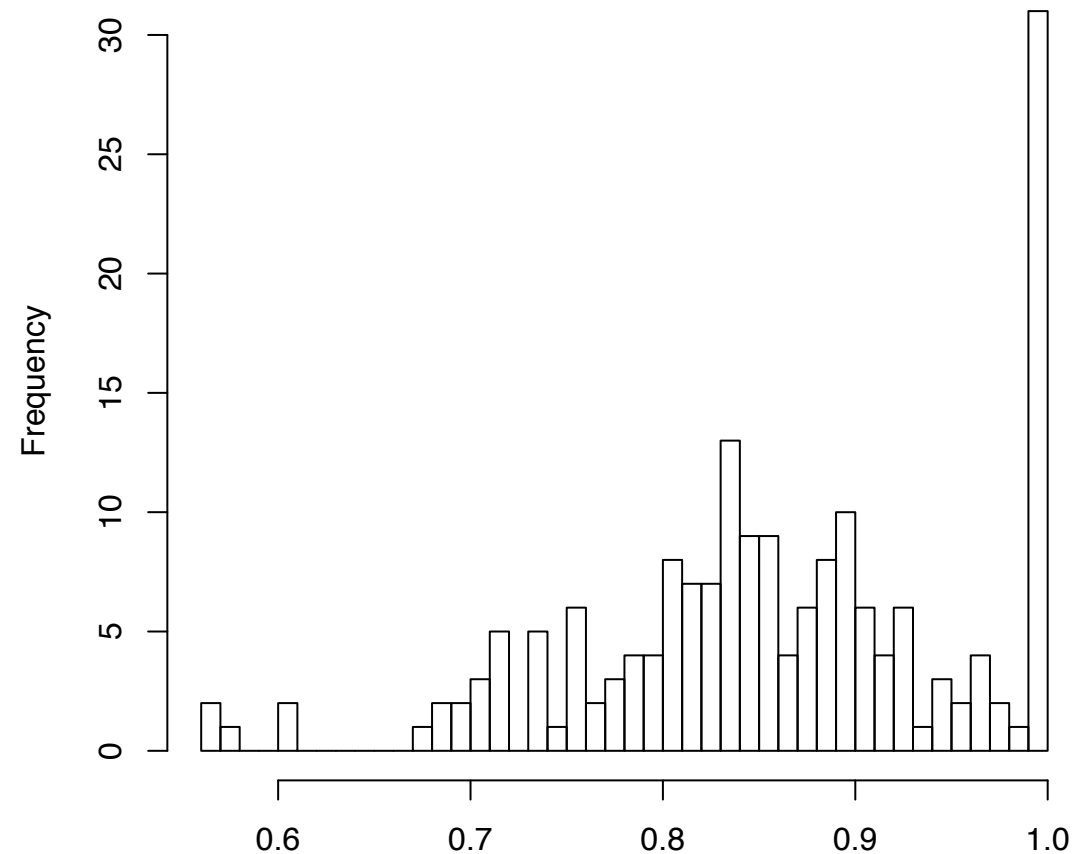


d_max_normedlinear_crs_ndrs_far_ex_out
eff.080916_1515.gas rundata v27. .gas rundata v27. agrell&bogetoft



Distribution Best-Of-2 Totex.stand

Histogram of d_max_normedlinear_crs_ndrs_far_ex_out

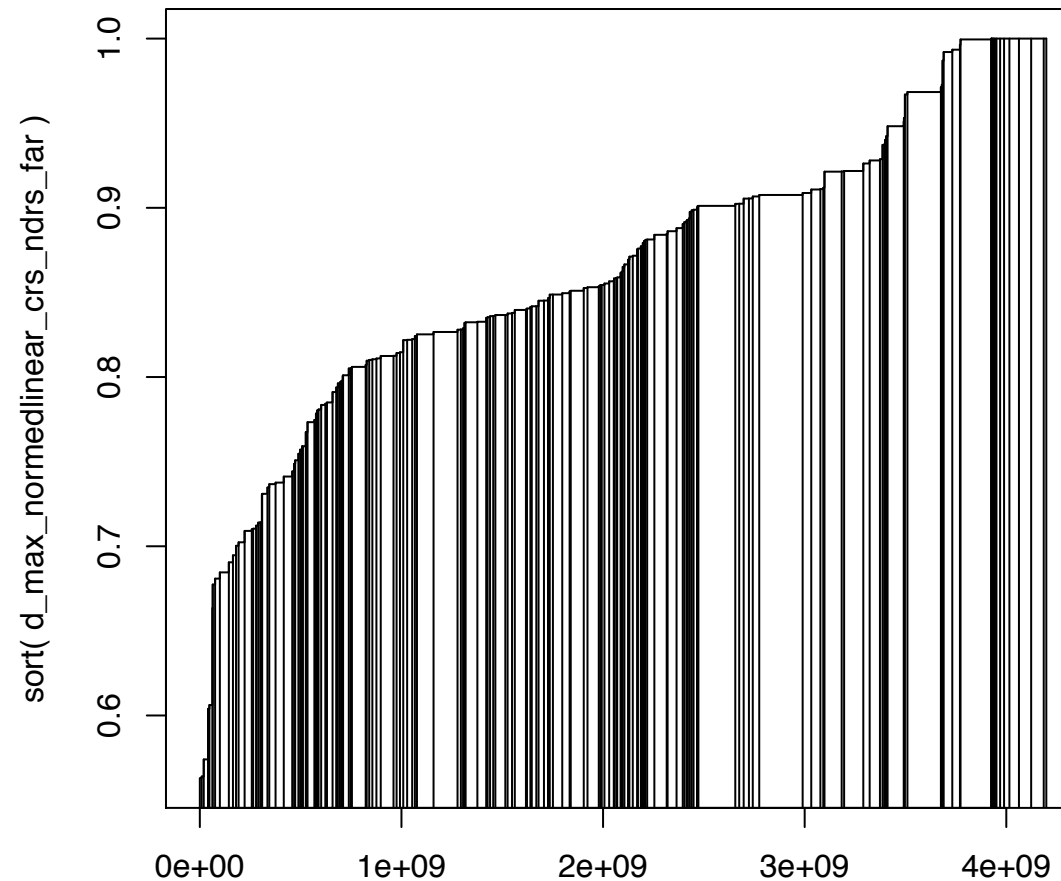


d_max_normedlinear_crs_ndrs_far_ex_out
eff.080916_1510.gas rundata v27. .gas rundata v27. agrell&bogetoft
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Salter Best-Of-2 (incl outliers)

Salter-diagram of d_max_normedlinear_crs_ndrs_far

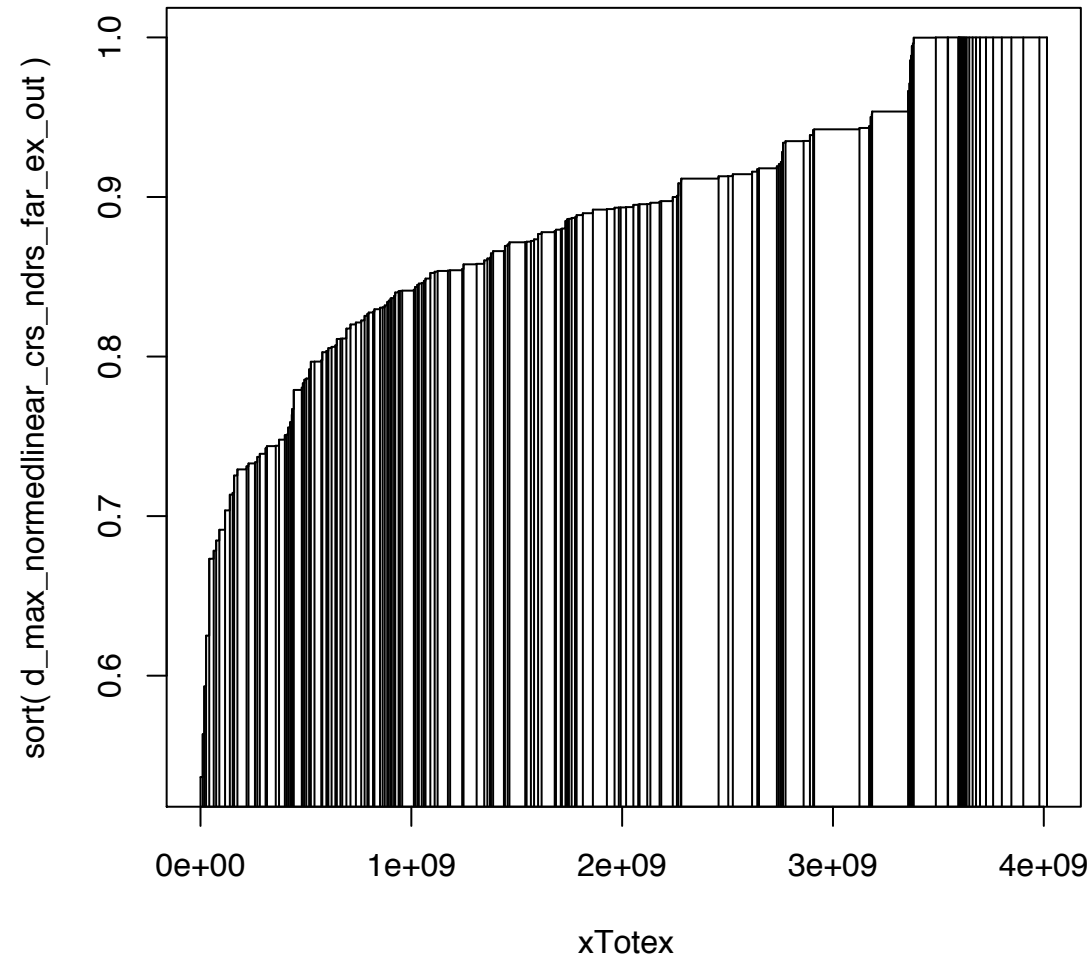


xTotex.standard
eff.080916_1510.gas rundata v27. gas rundata v27. agrell&bogetoft
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Salter Best-Of-2 Totex

Salter-diagram of d_max_normedlinear_crs_ndrs_far_ex_ou

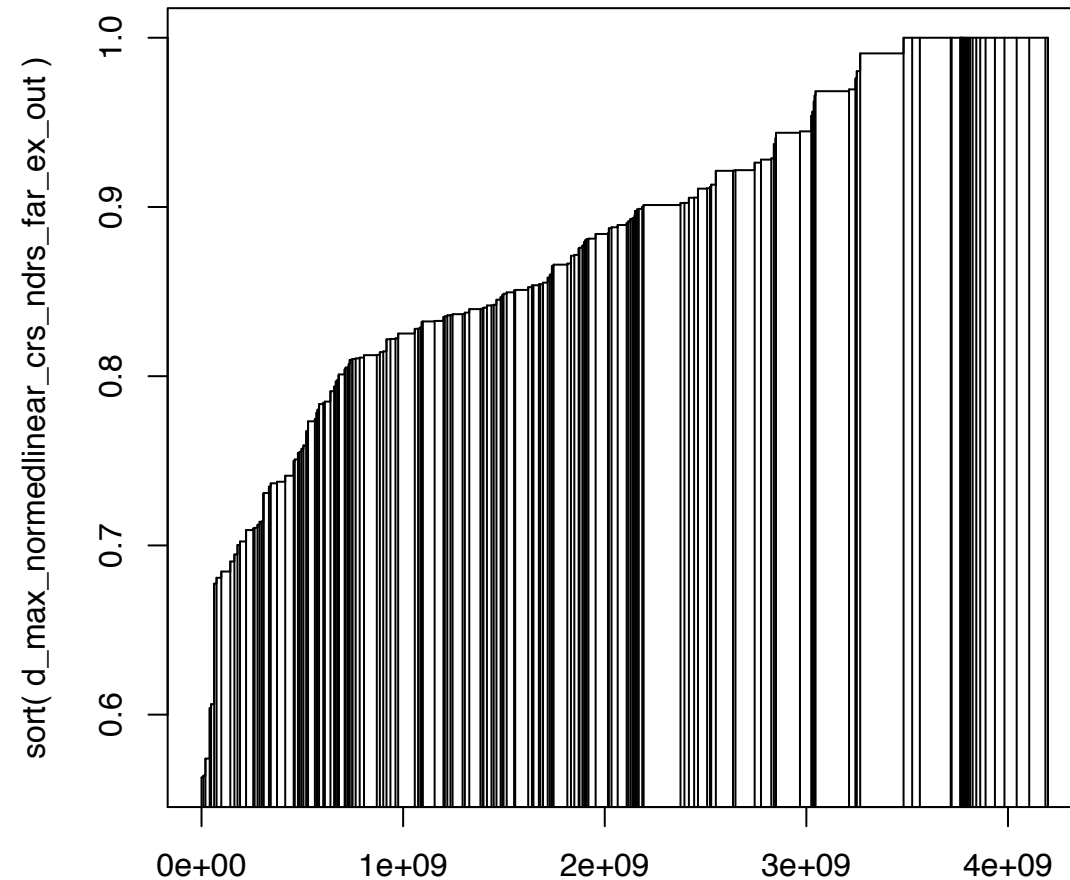


eff.080916_1515.gas rundata v27. .gas rundata v27. agrell&bogetoft
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Salter Best-Of-2 Totex.stand

Salter-diagram of d_max_normedlinear_crs_ndrs_far_ex_ou



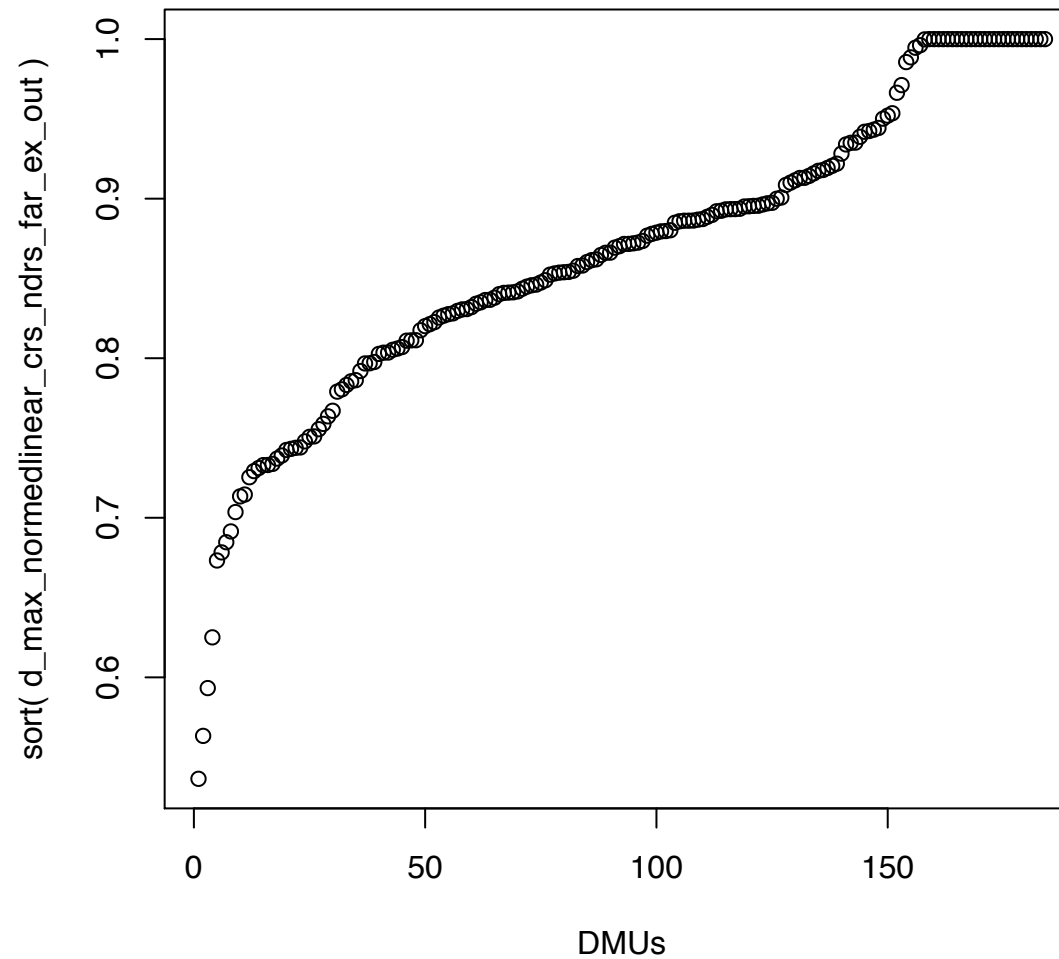
xTotex.standard

eff.080916_1510.gas rundata v27. .gas rundata v27. agrell&bogetoft
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Cumulative Best-Of-2 Totex

Distribution of d_max_normedlinear_crs_ndrs_far_ex_out

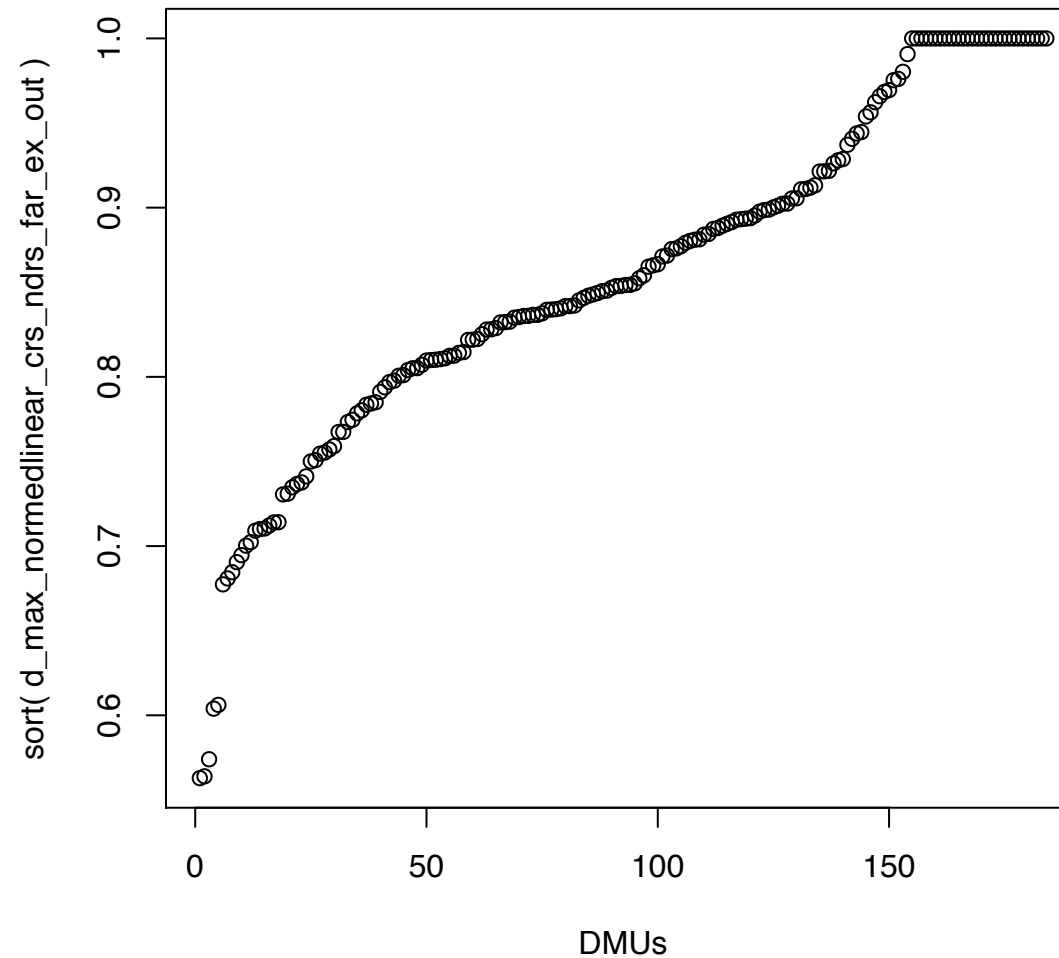


eff.080916_1515.gas.rundata.v27.gas.rundata.v27. agrell&bogetoft
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Cumulative Best-Of-2 Totex.stand

Distribution of d_max_normedlinear_crs_ndrs_far_ex_out



eff.080916_1510.gas rundata v27. .gas rundata v27. agrell&bogetoft

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Robust results

	Mittelwert	Standard- Abweichung	Minimum	Anzahl der Unternehmen, die einen Effizienzwert kleiner als 0.6 aufweisen	Anzahl der Unternehmen, die auf der Effizienzgrenze liegen (inkl. supereffiziente Unternehmen)
Maximum aus DEA Modell 3 und SFA Modell 1 (Aufwandsparameter als Input)	0.864	0.094	0.536	3	25
Maximum aus DEA Modell 3 und SFA Modell 1 (Aufwandsparameter mit standardisierten Kapitalkosten als Input)	0.859	0.100	0.563	3	28
„Best-of-Four“: Maximum aus DEA Modell 3 und SFA Modell 1 (jeweils mit Aufwandsparametern und Aufwandsparametern mit standardisierten Kapitalkosten)	0.873	0.094	0.496	2	31



Efficiency of econometric outliers



Efficiency of outliers

6 DEA outlier

$$E(i;I\backslash i) > q(0.75) + 1.5*(q(0.75) - q(0.25))$$

- $E=1$ by construction

3 econometric outliers

- Cooks distance
- E determined against fixed DEA and SFA model



Procedure

Against DEA_ndrs_ex_out

- Super-efficiency evaluation

Against SFA_normedlinear_crs

- Calculate residual, i.e. $x - f(y) = v + u$
- Determine efficiency as $E(u|v + u)$
- Hereby we estimate the efficiency that would have resulted if the outliers did not affect mean structure nor efficiency and noise distributions



Second stage analyses



Steps

Look for missing cost drivers etc

- Graphical inspection
- Kruskal Wallis test for ordinal (0-1) differences
- Tobit regressions for cardinal variables



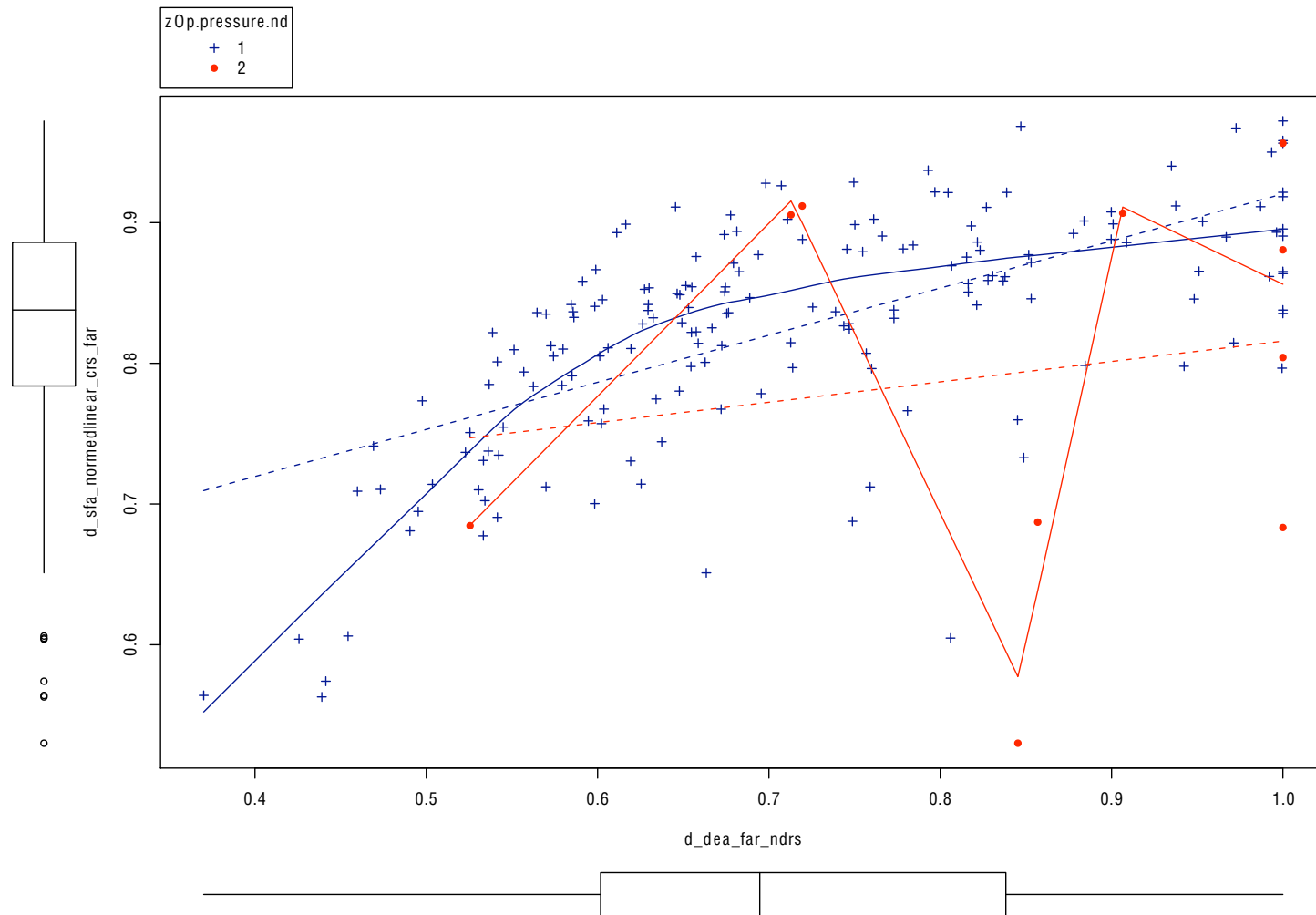
Kruskal-Wallis

Test	Beschreibung der Variablen die anhand des Kruskal-Wallis-Tests überprüft werden
Test 1	Belegenheit der Netze (Ost vs. West, Trennkriterium: Rohrleitungen liegen ihre Länge nach zu mehr als 50% auf dem Gebiet der neuen Bundesländer.
Test 2	Betreiber von Wassernetzen (ja vs. nein)
Test 3	Betreiber von Fernwärmenetzen (ja vs. nein)
Test 4	Betreiber von Abwassernetzen (ja vs. nein)
Test 5	Betreiber von Gasspeichern (ja vs. nein)
Test 6	Betreiber von Telekommunikationsnetzen (ja vs. nein)
Test 7	Betreiber von Stromnetzen (ja vs. nein)
Test 8	Netzpuffer (vorhanden vs. nicht vorhanden; nicht unterteilt nach nutzbarem Volumen)
Test 9	Speichernutzung (vorhanden, nicht vorhanden, nicht getrennt nach geometrischem Volumen)

Best-Of-Two and Best-Of-Four models



Operation at ND/not ND





Kruskal-Wallis (App C)

Test 1	Lage der Netzes (Ost vs. West, Trennkriterium ist wenn die Rohrleitungen ihrer Länge nach zu mehr als 50% auf dem Gebiet der neuen Bundesländer liegen.
	Test: Equality of populations (Kruskal-wallis test) +-----+ z12 Obs Rank Sum -----+-----+----- 1 30 3278.50 2 153 13557.50 +-----+ chi-squared = 3.820 with 1 d.f. probability = 0.0506 chi-squared with ties = 3.854 with 1 d.f. probability = 0.0496

Ex: Location (East/West) is significant w r t scores.



Tobit regressions 1

Variablen Beschreibung	Bezeichnung in Tobit-Schätzungen
zOp.pressure.nd	z3
zOp.pressure.md	z4
zOp.pressure.1.hd	z5
zOp.pressure.5.hd	z6
zOp.pressure.16.hd	z7
zOp.pressure.70.hd	z8
zCoverage.conn.fraction	z9
zCoverage.actual	z10
zCoverage.potential	z11
zShare.gas.H	z14
zShare.gas.L	z15
zShare.gas.other	z16
yCalorificvalue.grade.H	y3
yCalorificvalue.grade.L	y4
yCalorificvalue.grade.other	y5
yCapacity.out	y6
yPeakload.in	y7
yPeakload.out	y8
yEnergy.in	y9
yEnergy.out	y10
yEnergy.out.2005	y11
yEnergy.out.2004	y12
yEnergy.out.2003	y13
yEnergy.out.2002	y14
yEnergy.out.2001	y15
yConnection.out.nd	y16
yConnections.other.nd	y17
yConnections.own.nd	y18
yMeters.nd	y19

yLength.diameter.class.A.nd	y20
yLength.diameter.class.B.nd	y21
yLength.diameter.class.C.nd	y22
yLength.diameter.class.D.nd	y23
yLength.diameter.class.E.nd	y24
yLength.diameter.class.F.nd	y25
yLength.diameter.class.G.nd	y26
yLength.diameter.nd	y27
yLength.cus.nd	y28
yShare.value.steered.nd	y29
yShare.parallel.laying.nd	y30
yNet.structure.ring.nd	y31
yNet.structure.mashed.nd	y32
yNet.structure.stream.nd	y33
yConnection.out.md	y34
yConnections.other.md	y35
yConnections.own.md	y36
yMeters.md	y37
yLength.diameter.class.A.md	y38
yLength.diameter.class.B.md	y39
yLength.diameter.class.C.md	y40
yLength.diameter.class.D.md	y41
yLength.diameter.class.E.md	y42
yLength.diameter.class.F.md	y43
yLength.diameter.class.G.md	y44
yLength.diameter.md	y45
yLength.cus.md	y46
yShare.value.steered.md	y47
yShare.parallel.laying.md	y48
yNet.structure.ring.md	y49
yNet.structure.mashed.md	y50
yNet.structure.stream.md	y51



Tobit regressions 2

yConnection.out.1.hd	y52	yConnection.out.16.hd	y80
yConnections.other.1.hd	y53	yConnections.other.16.hd	y81
yConnections.own.1.hd	y54	yConnections.own.16.hd	y82
yMeters.1.hd	y55	yMeters.16.hd	y83
yLength.diameter.class.A.1.hd	y56	yLength.diameter.class.A.16.hd	y84
yLength.diameter.class.B.1.hd	y57	wx.share.ownership.A.16.hd	y85
yLength.diameter.class.C.1.hd	y58	yLength.diameter.class.B.16.hd	y86
yLength.diameter.class.D.1.hd	y59	wx.share.ownership.B.16.hd	y87
yLength.diameter.class.E.1.hd	y60	yLength.diameter.class.C.16.hd	y88
yLength.diameter.class.F.1.hd	y61	wx.share.ownership.C.16.hd	y89
yLength.diameter.class.G.1.hd	y62	yLength.diameter.class.D.16.hd	y90
yLength.diameter.1.hd	y63	wx.share.ownership.D.16.hd	y91
yLength.cus.1.hd	y64	yLength.diameter.class.E.16.hd	y92
yShare.value.steered.1.hd	y65	wx.share.ownership.E.16.hd	y93
yConnection.out.5.hd	y66	yLength.diameter.class.F.16.hd	y94
yConnections.other.5.hd	y67	wx.share.ownership.F.16.hd	y95
yConnections.own.5.hd	y68	yLength.diameter.class.G.16.hd	y96
yMeters.5.hd	y69	wx.share.ownership.G.16.hd	y97
yLength.diameter.class.A.5.hd	y70	yLength.class.16.hd	y98
yLength.diameter.class.B.5.hd	y71	wx.share.ownership.16.hd	y99
yLength.diameter.class.C.5.hd	y72	yLength.cus.16.hd	y100
yLength.diameter.class.D.5.hd	y73	yShare.value.steered.16.hd	y101
yLength.diameter.class.E.5.hd	y74	yConnection.out.70.hd	y102
yLength.diameter.class.F.5.hd	y75	yConnections.other.70.hd	y103
yLength.diameter.class.G.5.hd	y76	yConnections.own.70.hd	y104
yLength.diameter.5.hd	y77	yMeters.70.hd	y105
yLength.cus.5.hd	y78	yLength.diameter.class.A.70.hd	y106
yShare.value.steered.5.hd	y79	wx.share.ownership.A.70.hd	y107
		yLength.diameter.class.B.70.hd	y108

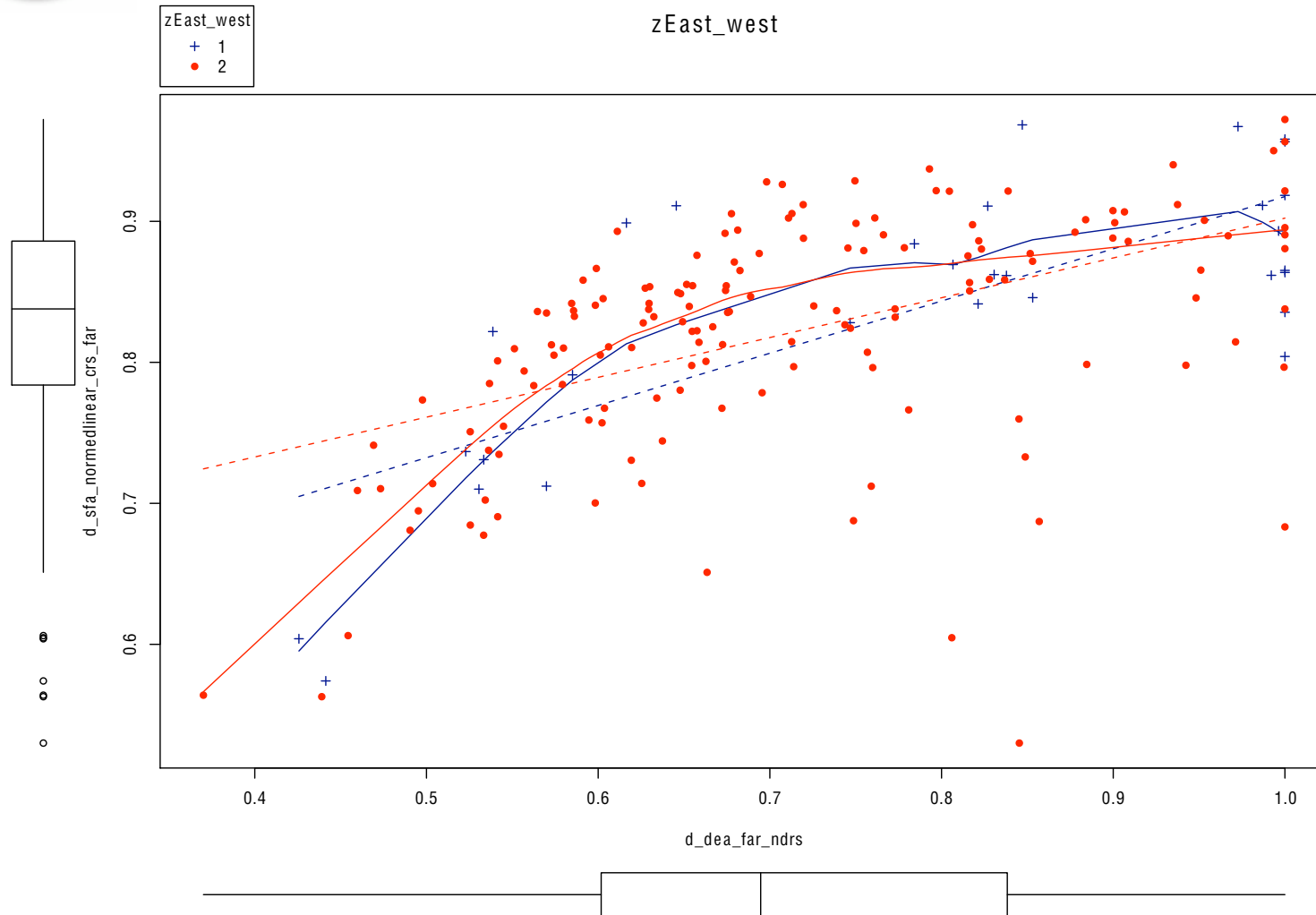


Tobit regressions 3

wx.share.ownership.B.70.hd	y109	yAssets.hd	y139
yLength.diameter.class.C.70.hd	y110	yAssets.SQmaxR.hd	y140
wx.share.ownership.C.70.hd	y111	yAssets.SQmax.A.hd	y141
yLength.diameter.class.D.70.hd	y112	yAssets.SQact.A.hd	y142
wx.share.ownership.D.70.hd	y113	wxAssets.share.hd	y143
yLength.diameter.class.E.70.hd	y114	yCompressor.transport.hd	y144
wx.share.ownership.E.70.hd	y115	yCompressor.transport.SQmax.TV.hd	y145
yLength.diameter.class.F.70.hd	y116	yCompressor.transport.SQact.TV.hd	y146
wx.share.ownership.F.70.hd	y117	yCompressor.net.hd	y147
yLength.diameter.class.G.70.hd	y118	yCompressor.net.SQmax.NSV.hd	y148
wx.share.ownership.G.70.hd	y119	yCompressor.net.SQact.NSV.hd	y149
yLength.diameter.70.hd	y120	wxCompressor.share.hd	y150
wx.share.ownership.70.hd	y121		
yLength.cus.70.hd	y122	yConnection.out.hd	y171
yShare.value.steered.70.hd	y123	yConnection.points.hd	y172
yShare.parallel.laying.hd	y124	yConnection.out.tot	y173
yNet.structure.ring.hd	y125	yConnection.points.tot	y174
yNet.structure.mashed.hd	y126	yPotential.connections	y175
yNet.structure.stream.hd	y127	yPotential.area	y176
yCompressor.hd	y128	yPotential.peakload	y177
yCompressor.SQmax.R.hd	y129	yMeters.hd	y178
yCompressor.SAmax.R.hd	y130	yMeters.tot	y179
yCompressor.in.hd	y131	yVolume.nd	y180
yCompressor.in.SQmax.R.hd	y132	yVolume.md	y181
yCompressor.in.SQmax.A.hd	y133	yVolume.hd	y182
yCompressor.in.SQact.A.hd	y134	yVolume.cus	y183
yCompressor.out.hd	y135	yVolume.tot	y184
yCompressor.out.SQmax.R.hd	y136	yVolume.tot.cus	y185
yCompressor.out.SQmax.A.hd	y137	yPop.1995	y200
yCompressor.out.SQact.A.hd	y138	yPop.2006	y201

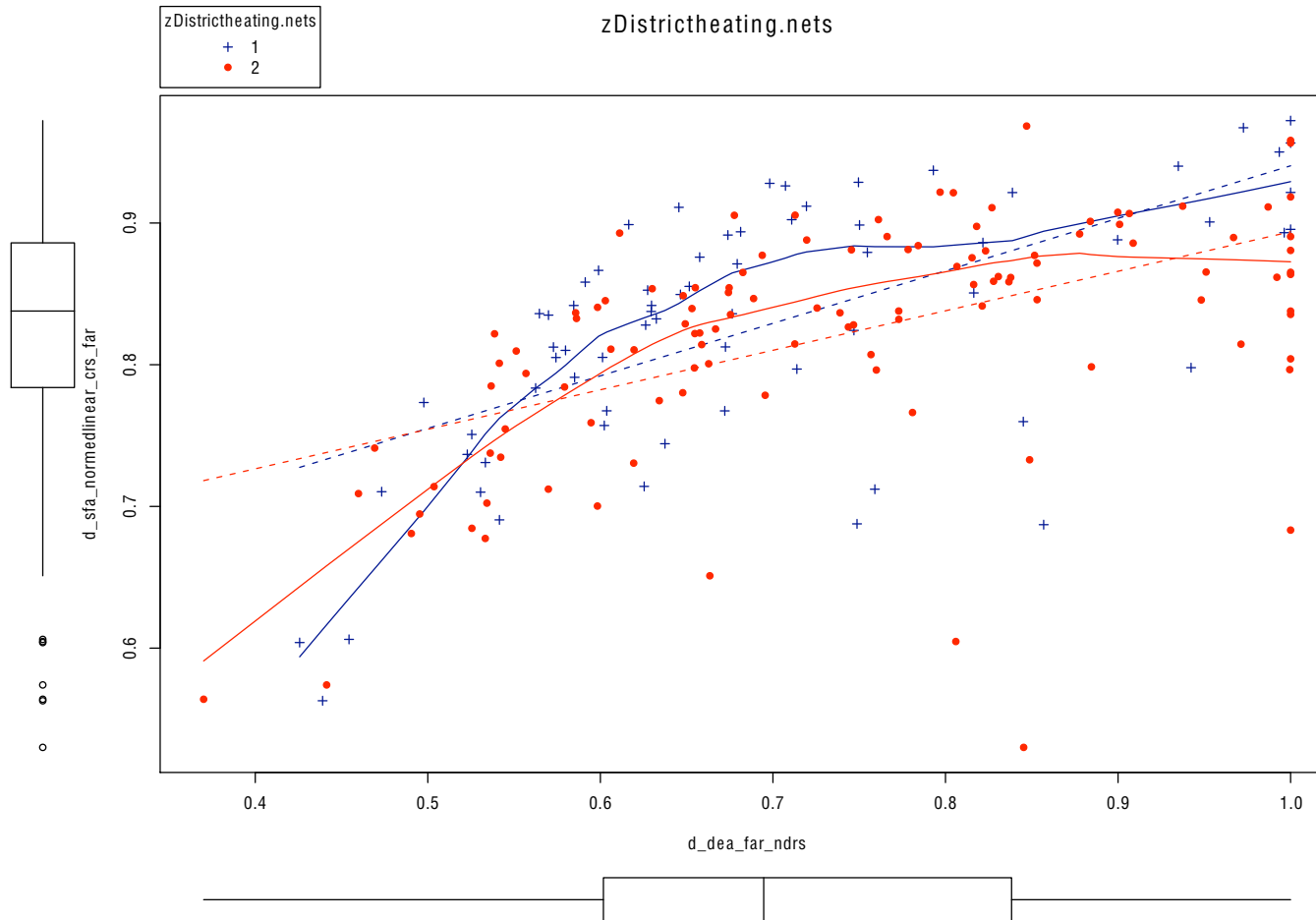


East West location





District Heating operation





Tobit Density DEA/NDRS

d_dea_far_ndrs

Call:

```
tobit(formula = S[, s] ~ dens, left = 0, right = 1)
```

Observations:

Total	Left-censored	Uncensored	Right-censored
184	0	169	15

Coefficients:

	Estimate	Std. Error	z value	Pr(> z)
(Intercept)	0.87705	0.04194	20.911	< 2e-16 ***
dens	-0.09744	0.02654	-3.672	0.000241 ***
Log(scale)	-1.80930	0.05573	-32.465	< 2e-16 ***

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Scale: 0.1638

Gaussian distribution

Number of Newton-Raphson Iterations: 3

Log-likelihood: 46.73 on 3 Df

Wald-statistic: 13.48 on 1 Df, p-value: 0.00024079



Tobit

Density DEA/NDRS/ex.out

d_dea_far_ndrs_ex_out

Call:

```
tobit(formula = S[, s] ~ dens, left = 0, right = 1)
```

Observations:

Total	Left-censored	Uncensored	Right-censored
184	0	156	28

Coefficients:

	Estimate	Std. Error	z value	Pr(> z)
(Intercept)	0.94748	0.04487	21.115	< 2e-16 ***
dens	-0.10816	0.02830	-3.822	0.000132 ***
Log(scale)	-1.75535	0.05904	-29.731	< 2e-16 ***

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Scale: 0.1728

Gaussian distribution

Number of Newton-Raphson Iterations: 3

Log-likelihood: 20.69 on 3 Df

Wald-statistic: 14.61 on 1 Df, p-value: 0.00013215



Tobit Density SFA

d_sfa_normedlinear_crs_far

Call:

```
tobit(formula = S[, s] ~ dens, left = 0, right = 1)
```

Observations:

Total	Left-censored	Uncensored	Right-censored
184	0	184	0

Coefficients:

	Estimate	Std. Error	z value	Pr(> z)
(Intercept)	0.80582	0.02152	37.443	<2e-16 ***
dens	0.01194	0.01363	0.876	0.381
Log(scale)	-2.46958	0.05213	-47.375	<2e-16 ***

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Scale: 0.08462

Gaussian distribution

Number of Newton-Raphson Iterations: 2

Log-likelihood: 193.3 on 3 Df

Wald-statistic: 0.7676 on 1 Df, p-value: 0.38095

Not significant



Tobit Density /Best-of-Two

d_max_normedlinear_crs_ndrs_far

Call:

```
tobit(formula = S[, s] ~ dens, left = 0, right = 1)
```

Observations:

Total	Left-censored	Uncensored	Right-censored
184	0	169	15

Coefficients:

	Estimate	Std. Error	z value	Pr(> z)
(Intercept)	0.87438	0.02562	34.131	<2e-16 ***
dens	-0.01625	0.01621	-1.002	0.316
Log(scale)	-2.30272	0.05568	-41.360	<2e-16 ***

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Scale: 0.09999

Gaussian distribution

Number of Newton-Raphson Iterations: 3

Log-likelihood: 130.6 on 3 Df

Wald-statistic: 1.004 on 1 Df, p-value: 0.31631

Not significant



Tobit Density

d_max_normedlinear_crs_ndrs_far

Call:

```
tobit(formula = S[, s] ~ dens, left = 0, right = 1)
```

Observations:

Total	Left-censored	Uncensored	Right-censored
184	0	169	15

Coefficients:

	Estimate	Std. Error	z value	Pr(> z)
(Intercept)	0.87438	0.02562	34.131	<2e-16 ***
dens	-0.01625	0.01621	-1.002	0.316
Log(scale)	-2.30272	0.05568	-41.360	<2e-16 ***

Signif. codes: 0 '***' 0.001 '**' 0.01 '*' 0.05 '.' 0.1 ' ' 1

Scale: 0.09999

Gaussian distribution

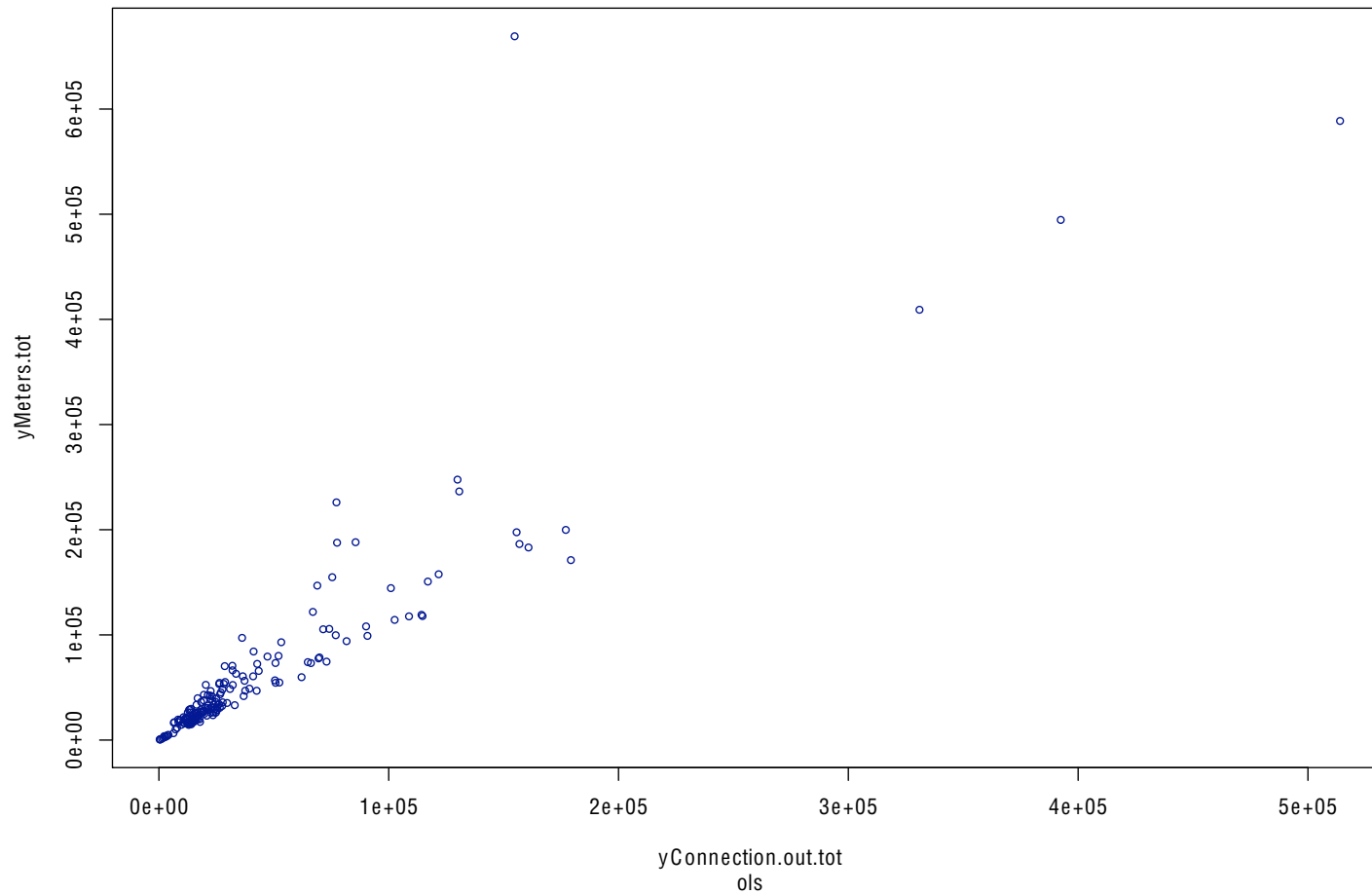
Number of Newton-Raphson Iterations: 3

Log-likelihood: 130.6 on 3 Df

Wald-statistic: 1.004 on 1 Df, p-value: 0.31631

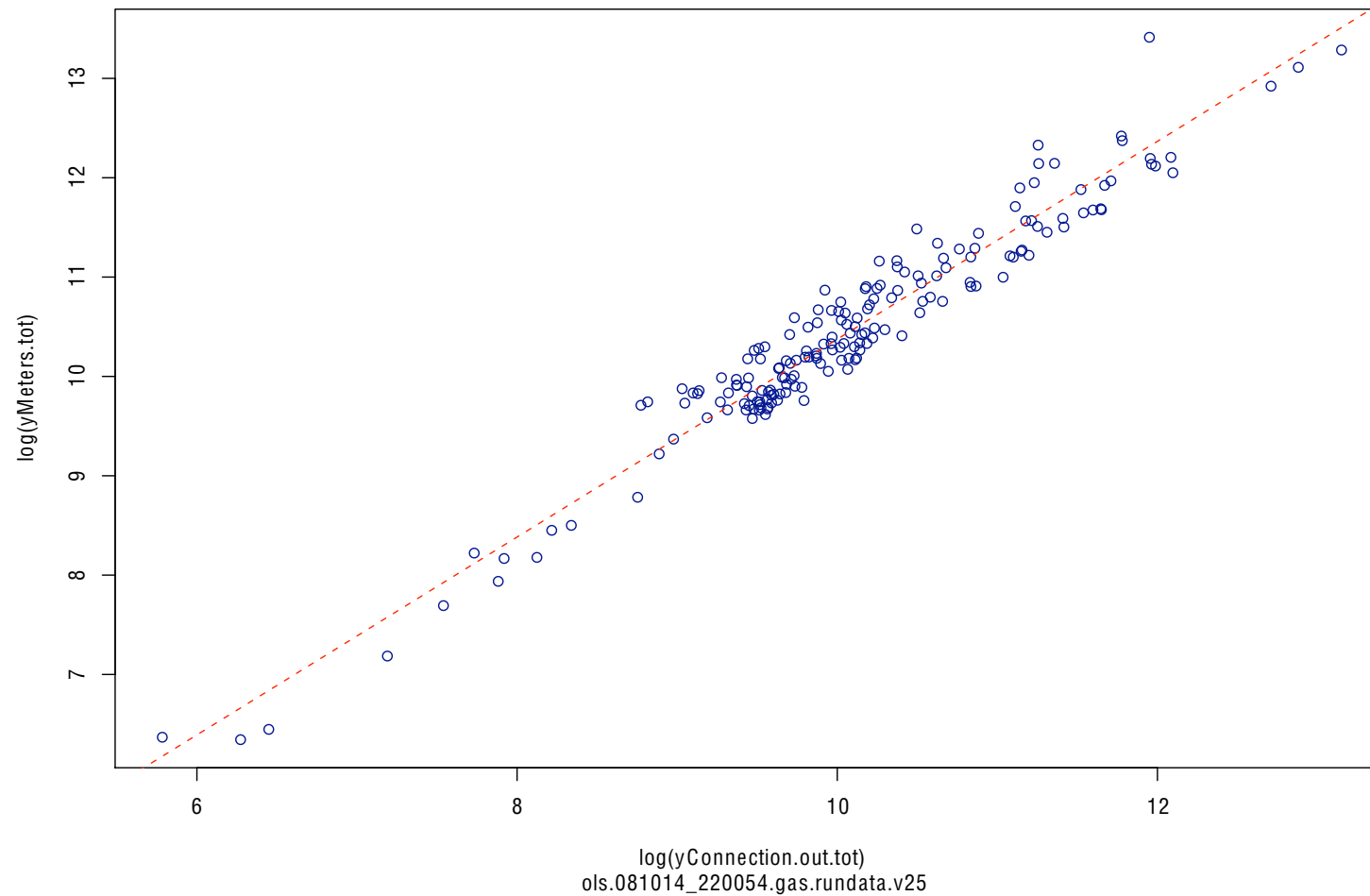


Meters and Connections 1





Meters and Connections 2





Tobit testing of final model

Exogene Regressoren in der Tobit-Schätzung
yConnection.out.tot
yArea.supplied
yPeakload.out
yPotential.connections
yPotential.peakload
yPipelength.lower5bar
yPipelength.abover5bar
yVolume.tot.cus
yPop.1995
yPop.2006
zOp.pressure.nd
zOp.pressure.70.hd
zEastWest
zDistrict.heating.nets



„Best-of-Four“-Model1

Tobit regression					Number of obs	=	183
					LR chi2(14)	=	41.43
					Prob > chi2	=	0.0002
Log likelihood = 60.69451					Pseudo R2	=	-0.5182

	r3	Coef.	Std. Err.	t	P> t	[95% Conf. Interval]	
-----+							
	y173	3.62e-06	3.83e-06	0.94	0.347	-3.95e-06	.0000112
	y2	.0002039	.00007	2.91	0.004	.0000656	.0003421
	y8	-1.72e-06	1.24e-06	-1.39	0.167	-4.16e-06	7.26e-07
	y175	-3.14e-06	2.29e-06	-1.37	0.172	-7.67e-06	1.38e-06
	y177	1.42e-06	8.78e-07	1.62	0.108	-3.15e-07	3.15e-06
	y190	4.60e-06	.0000253	0.18	0.856	-.0000453	.0000545
	y191	-.000027	.0000584	-0.46	0.645	-.0001423	.0000884
	y185	1.75e-08	5.68e-07	0.03	0.975	-1.10e-06	1.14e-06
	y200	-3.90e-07	5.47e-07	-0.71	0.477	-1.47e-06	6.89e-07
	y201	3.03e-07	5.76e-07	0.53	0.599	-8.33e-07	1.44e-06
	dummy1	.1360636	.050456	2.70	0.008	.0364584	.2356688
	dummy2	.0181056	.0294912	0.61	0.540	-.0401131	.0763243
	dummy3	-.0475361	.030699	-1.55	0.123	-.1081391	.0130668
	dummy4	.0275427	.0207005	1.33	0.185	-.0133222	.0684075
	_cons	.8720524	.0353197	24.69	0.000	.8023279	.941777
-----+							
	/sigma	.1247833	.0077173			.1095486	.140018

Obs. summary:		1 left-censored observation at r3<=.49592751					
		144 uncensored observations					
		38 right-censored observations at r3>=1					

	Model	Obs	ll(null)	ll(model)	df	AIC	BIC
-----+							
	.	183	39.97721	60.69451	16	-89.38902	-38.03724



Final second stage analysis

Potentially missing variables (App E)

- zOp.pressure.nd

Final Tobit regression with base plus five extra

- The potentially missing variables are either nonsignificant or impact magnitude is very small
- Model must not necessarily handle all special conditions (ARegV § 15(1))



Conclusions



Conclusions

Robust model

- Conceptually (model specification and OLS validation)
- Statistically (hedge to both data errors and errors in functional form)
- Intuitive and international experience

Good data quality

- Multiple validation steps, double outlier detection

Inefficiency

- 12.7%

Cautious

- Many cost drivers
- Outlier criteria harsh
- Best-of-four

We feel comfortable about the results

