



UNIVERSITÉ CATHOLIQUE DE LOUVAIN
IAG Louvain School of Management

Benchmarking Parameters and Controllable Costs

Per AGRELL UCL/IAG/CESCM-CORE, BE
Peter BOGETOFT KVL, DK

“Incentive regulation in the German electricity and gas sector”
International Scientific Conference, Bonn, 25-26.04.2006



Outline

Project overview
Data issues
Model structure
Specific challenges
 – Dimensionality

Conclusions



Mission

Find models to determine

- *Efficient costs for structurally comparable operators in electricity and gas distribution.*

The modus operandi of the models should be objective, non-discriminatory, and transparent.

3

AGRELL and BOGETOFT, 2006



Modeling steps

Descriptive statistical models

- Significance test for technically and empirically relevant variables on BNA data

Benchmarking models (ex post)

- Determine best practice performance for the past period using hindsight

Benchmarking models (ex ante)

- Provide improvement targets through best practice based on a long-term robust specification.

4

AGRELL and BOGETOFT, 2006



Robustness

Robustness of efficiency estimates

- Invariance of estimates to stochastic influences

Robustness of model specification

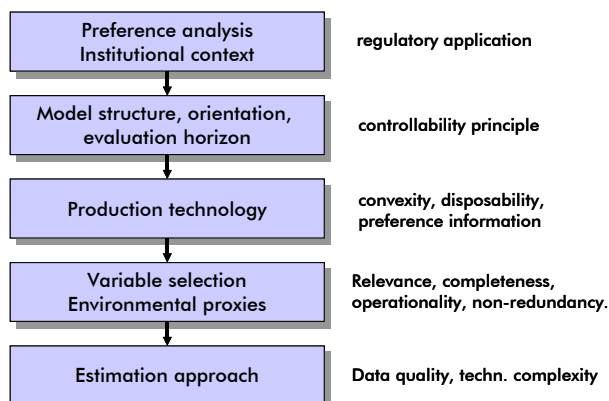
- Invariance to changes in accounting reporting standards
- Invariance to changes in operating standards
- Invariance to changes in financing policy

5

AGRELL and BOGETOFT, 2006



Process

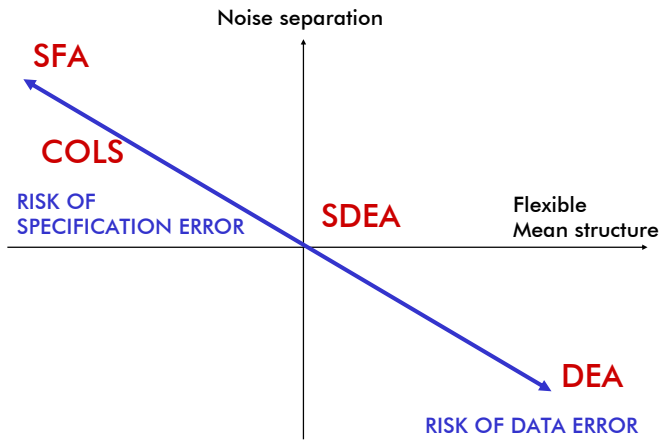


6

AGRELL and BOGETOFT, 2006



Tradeoffs

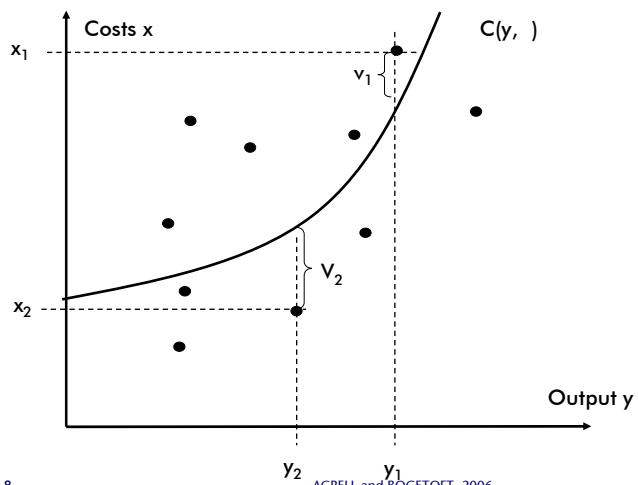


7

AGRELL and BOGETOFT, 2006



Average (OLS)

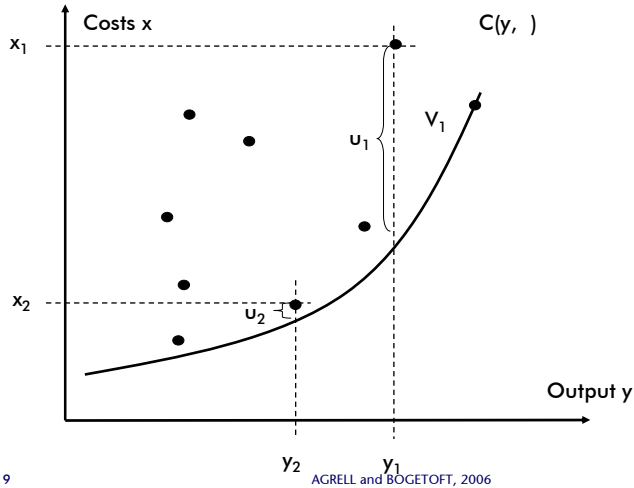


8

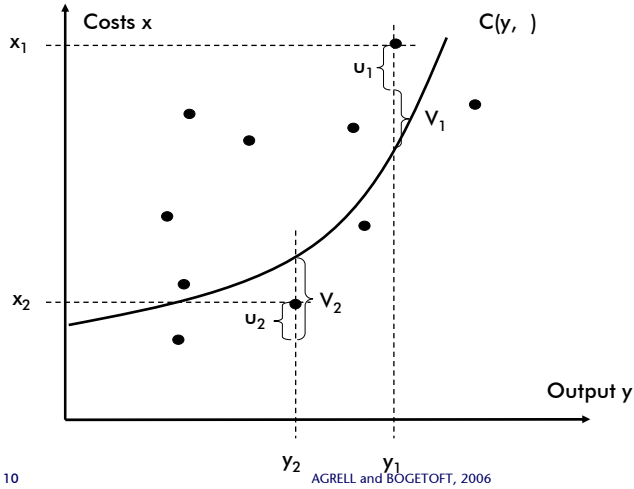
AGRELL and BOGETOFT, 2006



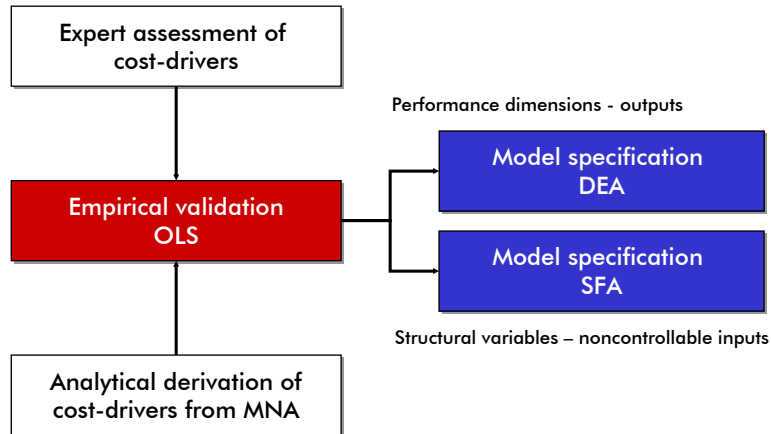
Deterministic frontier



SFA



Primary variable selection

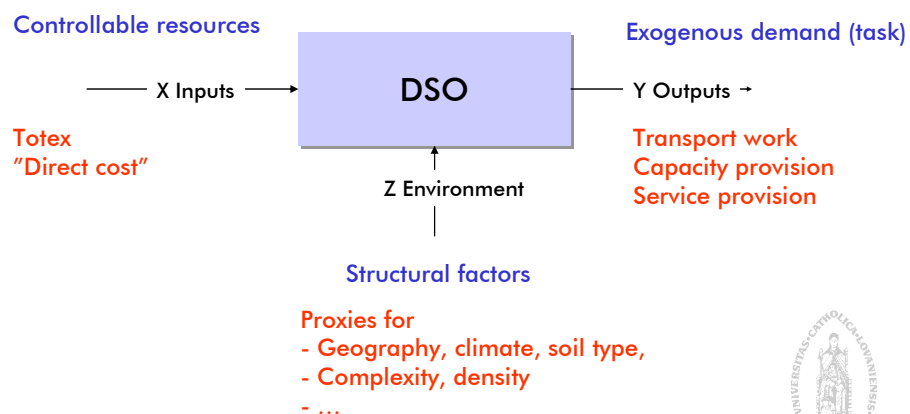


11

AGRELL and BOGETOFT, 2006



Model structure



12

AGRELL and BOGETOFT, 2006



Environmental factors under test

Structural factors

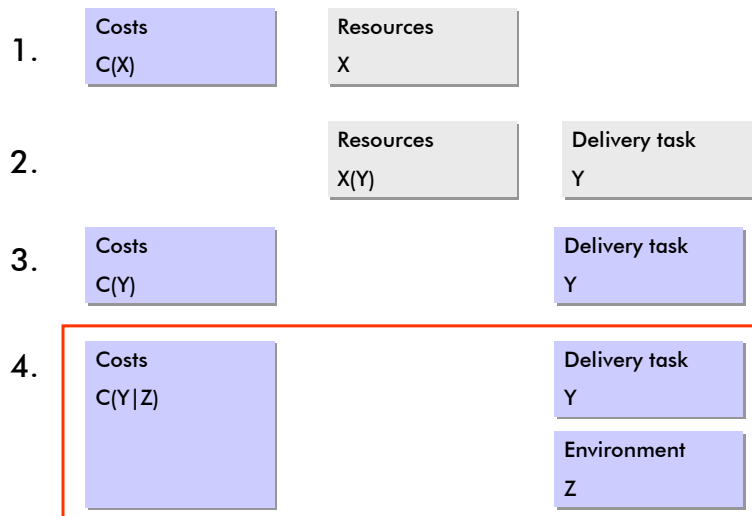
- Urbanization
 - zArea.city, zArea.green, zArea.industry
- Soil type
 - zSoil.0, zSoil.1, zSoil.2, zSoil.3
- Topology
 - zSlope, zHeight.average, zHeight.diff
- Asset age
 - zAge
- Location
 - East/West

13

AGRELL and BOGETOFT, 2006



Estimation approach

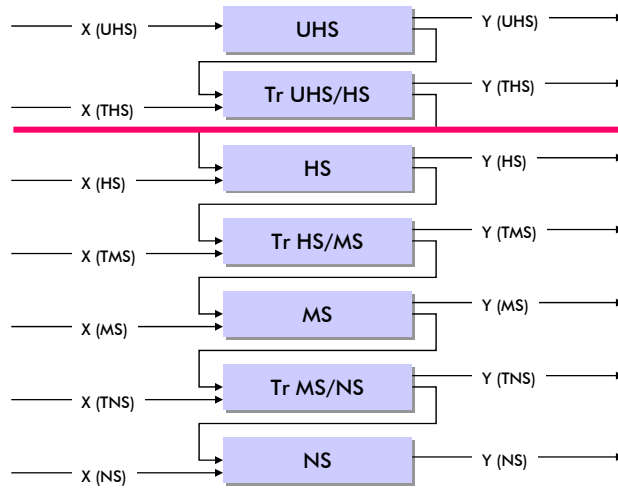


14

AGRELL and BOGETOFT, 2006



Separable model

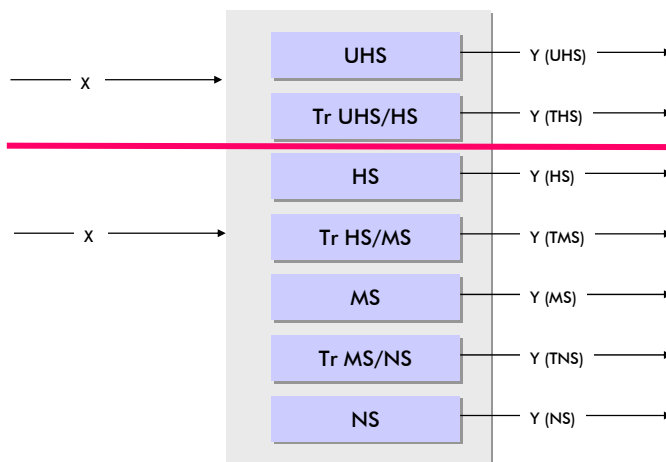


15

AGRELL and BOGETOFT, 2006



Integrated model



16

AGRELL and BOGETOFT, 2006



Challenges

Data validation....

- Reporting (units, scope, omitted values)

Capital expenditure

- Activation policy
- Depreciation policy
- East/West

Age effects

- Investment cycle effects on book value

Environmental variables

- Definition, access, data collection

Time...

17

AGRELL and BOGETOFT, 2006



Capital cost approach

Problem:

- The incumbent inefficiency in grid asset valuation (capex) is driven by past investments
- Reductions require reassessment of assets

Bottom-up approach:

- Nominal investment stream 1955-2004
 - Lines, cables, TS equipment, DS equipment
- Real annuities for electricity sample (223 DMU)
- PPI adjustment 1955-2004
- Technical lifelengths 40, 45, 50 years
- Real interest rate

Testing

- Second-stage on SFA and DEA scores
- Parallel tests for "real" TOTEX in DEA-SFA

18

AGRELL and BOGETOFT, 2006



Age effect approach

Problem:

- Accounting measures (investment cycle) give bias in favour of older networks in capex
- Operating cost may have an age bias in favour of newer grids

Age proxies

- Creation of economically weighted age proxies for electricity data based on 4 asset categories.
- Creation of physically weighted age proxies for gas pipelines.

Testing

- Second-stage on SFA and DEA scores
- Candidate for structural variable (Z) in OLS

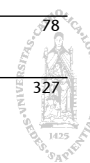


19

AGRELL and BOGETOFT, 2006

Electricity data sets

	Available DMU	1st Validated DMU
Ultra high- voltage level (UHS)	5	
High-voltage level (HS)	96	38
Medium-voltage level (MS)	853	327
Low-voltage level (NS)	886	328
Ultra high-voltage level/high-voltage level (TrUHS/HS)	18	
High-voltage level/medium-voltage level (Tr HS/MS)	184	78
Medium-voltage level/low-voltage level (Tr MS/NS)	862	327



20

AGRELL and BOGETOFT, 2006

Gas data sets

	Available DMU	1st Validated DMU
High Pressure (HD)	616	563
Medium Pressure (MD)	648	605
Low Pressure (NS)	595	549



Electricity results (Ongoing)



Joint electricity model

Input

- Total costs (xCostDIR)

Output

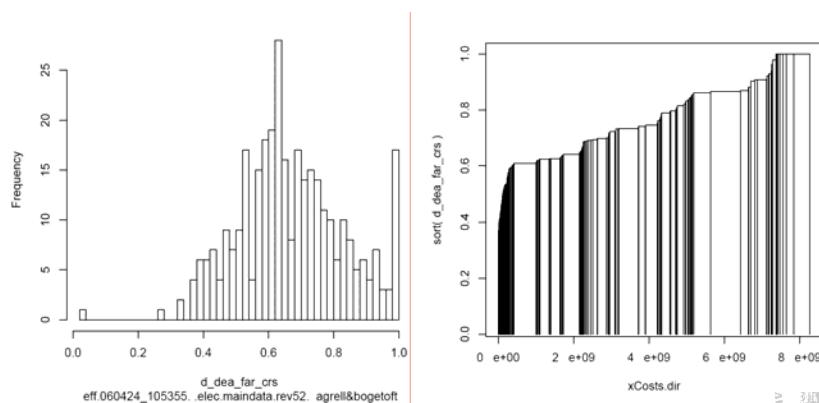
- Service provision
 - yMeters.hs, yMeters.ms, yMeters.ns
 - yArea.hs, yArea.ms, yArea.l.ns
- Capacity provision
 - yPeakload.hs, yPeakload.ms, yPeakload.ns,
 - yPeakload.hs_ms, yPeakload.ms_ns,
 - yDg.power.hs, yDg.power.ms, yDg.power.ns
- Transportation work
 - yEnergy.del.hs



23

AGRELL and BOGETOFT, 2006

Results ELEC – DEA(CRS)

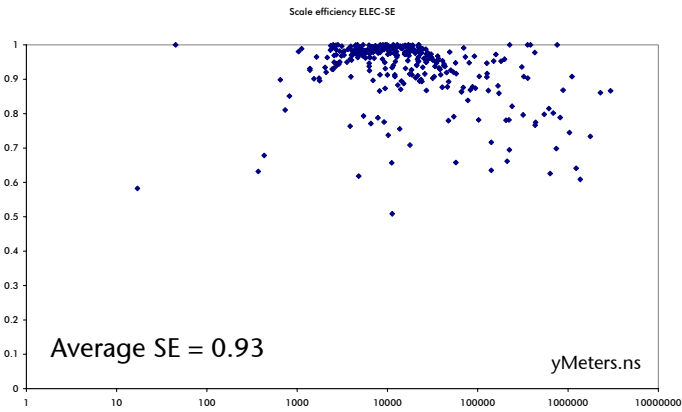


24

AGRELL and BOGETOFT, 2006



Scale efficiency ELEC-SE

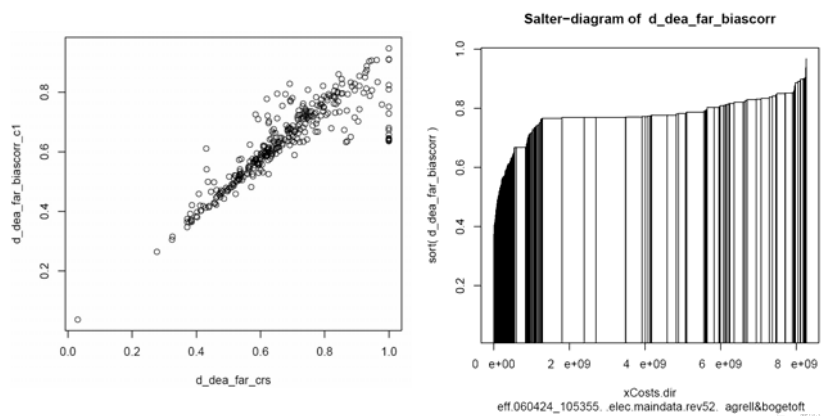


25

AGRELL and BOGETOFT, 2006

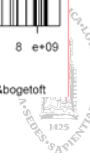


Biascorrected results ELEC-DEA

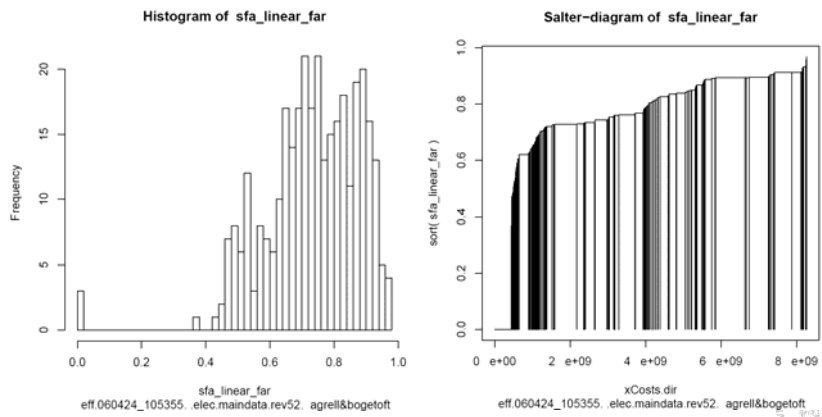


26

AGRELL and BOGETOFT, 2006



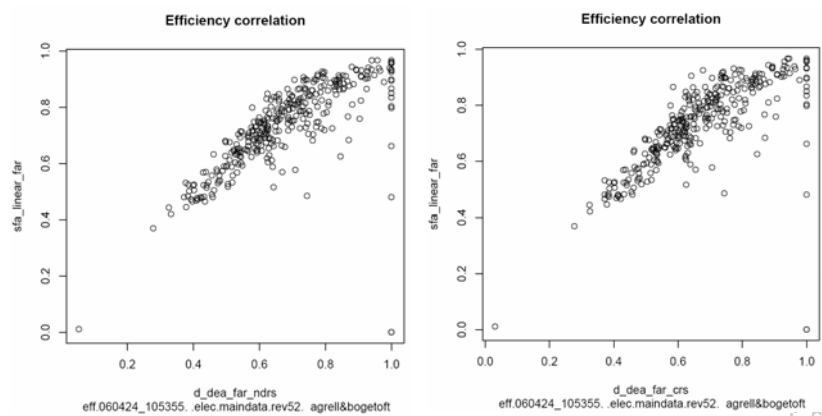
Results ELEC-SFA



27

AGRELL and BOGETOFT, 2006

Model consistency SFA-DEA (NDRS/CRS)



Rank order correlation =

28

AGRELL and BOGETOFT, 2006

Correlation ELEC

PEARSON

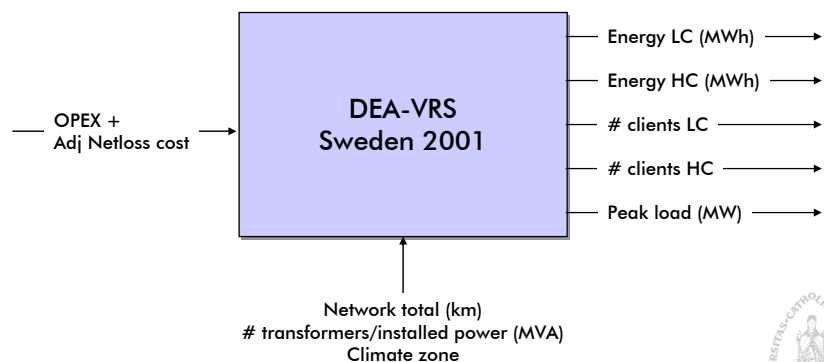
	d_dea_far_vrs	d_dea_far_drs	d_dea_far_ndrs	d_dea_far_crs	d_dea_far_biase	d_dea_far_biase	d_dea_far_biase	sfa_linear_far
	orr	orr_c1	orr_c2					
d_dea_far_vrs	1.00	0.99	0.91	0.90	0.96	0.89	1.00	0.66
d_dea_far_drs	0.99	1.00	0.88	0.91	0.95	0.88	0.99	0.64
d_dea_far_ndrs	0.91	0.88	1.00	0.98	0.92	0.88	0.91	0.71
d_dea_far_crs	0.90	0.91	0.98	1.00	0.91	0.88	0.91	0.70
d_dea_far_biase	0.96	0.95	0.92	0.91	1.00	0.98	0.97	0.75
d_dea_far_biase	0.89	0.88	0.88	0.88	0.98	1.00	0.90	0.78
d_dea_far_biase	1.00	0.99	0.91	0.91	0.97	0.90	1.00	0.68
sfa_linear_far	0.66	0.64	0.71	0.70	0.75	0.78	0.68	1.00



29

AGRELL and BOGETOFT, 2006

International comparison



30

AGRELL and BOGETOFT, 2006

Correlation in Sweden 2001

PEARSON Sweden 2001 data

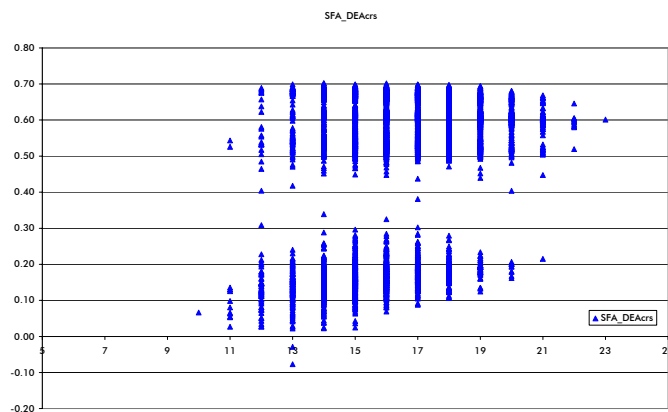
	fdh	dea.vrs	sup.dea.vr s	dea.vrs. bias.corr	dea.vrs. biascorr.c1	dea.vrs. biascorr.c2	orderm	sfa.linear
fdh	1.00	0.59	0.40	0.60	0.60	0.59	0.84	0.26
dea.vrs	0.59	1.00	0.78	0.99	0.95	1.00	0.57	0.43
sup.dea.vrs	0.40	0.78	1.00	0.72	0.65	0.78	0.37	0.24
dea.vrs. bias.corr	0.60	0.99	0.72	1.00	0.99	0.99	0.59	0.41
dea.vrs. biascorr.c1	0.60	0.95	0.65	0.99	1.00	0.95	0.59	0.40
dea.vrs. biascorr.c2	0.59	1.00	0.78	0.99	0.95	1.00	0.57	0.43
orderm	0.84	0.57	0.37	0.59	0.59	0.57	1.00	0.27
sfa.linear	0.26	0.43	0.24	0.41	0.40	0.43	0.27	1.00

31

AGRELL and BOGETOFT, 2006



Dimensionality and model correlation ELEC

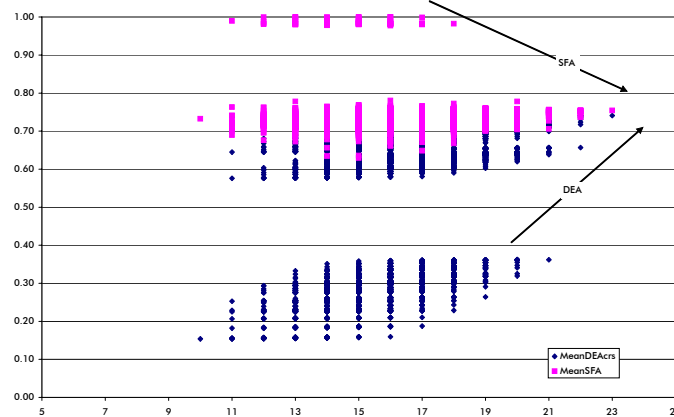


32

AGRELL and BOGETOFT, 2006



Dimensionality and average scores ELEC



33

AGRELL and BOGETOFT, 2006



Conclusions

German electricity reform relies on benchmarking models

- Structured, but intensive, model specification phase
- Strict application of exogeneity principle for controllability
- Large data sets, but data validation is paramount...
- Intention to work on integrated models for consistency with regulation

Preliminary results

- Joint model development assures techno-economical feasibility
- Already conceptually reasonable and statistically stable models in electricity
- Model results as good as incumbent models in other countries
- Considerable possibilities to refine data and models

Challenges include

- Potential future reconstruction of the capital expenditure investigated
- Age effects, investment cycles, still unclear impact
- Urbanization and connection potential in gas may need more work

34

AGRELL and BOGETOFT, 2006

